Board of Trustees

President Dennis Assanis
December 10, 2019
Together, we are building a new future for the University of Delaware.
Enhancing the Success of Our Students
The value of the UD experience

73% of UD students earn their bachelor’s degree within four years, one of the top 10 rates nationwide among residential public universities.

95% of UD graduates are working, pursuing further education or serving in the military within six months of earning their bachelor’s degrees.

$1.2 million — Value of a UD bachelor’s degree after 40 years, ranking in the top 50 among public universities nationwide.

(Georgetown University Center on Education and the Workforce)
Growth in undergraduate enrollment

Newark Campus
(Full-time students)

- Out-of-state students
- Delaware-resident students

Associate in Arts Program
(Full-time students)

University of Delaware
Building the Class of 2024

25,000+ applications, up from ~14,500 at this point last year

- First year of Early Action option
  - Apply by Nov. 1, decision by Jan. 31
  - 80%-90% will get decision by Christmas

Applications to all colleges are up significantly

- Lerner — +74%
- CANR — +73%
- CAS — +78%
- CEOE — +111%
- CEHD — +49%
- COE — +81%
- CHS — +53%
- UST — +83%
Enhancing the student life experience

- Doubled staff supporting underrepresented students since 2016
- Binge drinking at lowest rate since began tracking it in 1993
- 617 unique employers recruited on campus at 22 career events last year
- 42,035 unique opportunities listed by 6,998 employers in Handshake
Keeping students safe, healthy, well

Prevention Excellence Awards

- Campus Prevention Network — 1,500+ institutions
- 2018 — Impact Award for prevention of alcohol/drug misuse
- 2019 — Impact Award for prevention of sexual assault and gender-based violence
- Only 2 other institutions recognized with both awards
Exploring a UD smartphone app

At UD …

76% of students want an app

Nationally …

94% believe connecting with faculty, students, event suggestions, deadline alerts would help them feel more connected to their institutions.

93% want & expect a personalized, data driven experience from their institution.
Morris Library offers inviting spaces

Library Commons — Complete!
- 24/7 gathering space
- The Nest

Special Collections renovation/expansion
- Annex project needed to allow collections to move offsite during renovation/expansion

Graduate student study area
Family study space and seating
Renovation of 4th Floor
Esports program builds excitement

What it is …
- Team-based video-game competition

Essential skills
- Critical & creative thinking
- Leadership, teamwork, communication, planning
- Analytical/quantitative processing
- Connection to majors: Computer Science, Engineering, Sport Mgmt., Communication, more

A growing campus opportunity
- New way to show Blue Hen pride and attract students, especially internationally
Blue Hens excel in class, on the field

Student-athletes’ academic success
- 3.141 GPA in 2018-19 — Highest ever
- 3.144 GPA in Spring 2019 — Highest ever

Caring for our student-athletes
- Christine Jehu, new director, Sport Psychology
- Continued strong partnership with Student Life for mental health

Success in competition
- Current overall record for fall sports: 58-45-3 (.561)
- Women’s Soccer — Best CAA finish ever (2nd place); most wins since 1994
- Field Hockey — Won CAA Tournament (6th time since 2013); went to NCAA Tournament; ranked #9 in nation; Head Coach Rolf Van de Kerkhof landed 200th career victory
- Cross Country — Top 10 finish at NCAA Regionals; finished 2nd in CAA (best in program history)
- Men’s Basketball — Currently 9-1, best start in program history
Building an Environment of Inclusive Excellence
Growth in minority undergraduates

Delaware-resident underrepresented minority students
(Full-time students, Newark and AAP)

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
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<tbody>
<tr>
<td>2010</td>
<td>821</td>
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<tr>
<td>2011</td>
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<td>2017</td>
<td></td>
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<td>2018</td>
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<tr>
<td>2019</td>
<td>1,719</td>
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</table>

(25%)

Out-of-state underrepresented minority students
(Full-time students)

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
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</thead>
<tbody>
<tr>
<td>2010</td>
<td>1,069</td>
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<td>2017</td>
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<tr>
<td>2018</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>1,377</td>
</tr>
</tbody>
</table>
Diversifying our faculty ranks

<table>
<thead>
<tr>
<th></th>
<th>% Female Faculty</th>
<th>% Faculty of Color</th>
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</thead>
<tbody>
<tr>
<td>2016</td>
<td>41.9%</td>
<td>21.0%</td>
</tr>
<tr>
<td>2017</td>
<td>43.6%</td>
<td>22.5%</td>
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<tr>
<td>2018</td>
<td>44.4%</td>
<td>27.3%</td>
</tr>
<tr>
<td>2019</td>
<td>44.5%</td>
<td>31.5%</td>
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</tbody>
</table>
Diversity initiatives build inclusivity

Among students
- Hosting the Conquering College Admissions program with TeenSHARP
- Using a three-year Unidel grant to support the College Readiness Scholars Institute pipeline program
- Collaborating to launch the Blueprint for Graduate Success

Among faculty & staff
- Promoting inclusive literacy through workshops
- Collaborating to develop the Leveraging Equity and Diversity Ally program
- Developing the Faculty Achievement Program

In the community
- Strengthening our work with minority-, women- and veteran-owned businesses
- Supporting the Newark Partnership, dedicated to enhancement of the City of Newark
Strengthening Interdisciplinary and Global Programs
Elevating the Honors Program

- Build on the program’s rich 43-year history
- Enhance our ability to attract the best students, increasing quality, quantity and diversity
- Heighten our efforts to provide High Impact Practices for our students
- Increase faculty engagement from across campus
- Oversee a variety of university-wide programs for high-achieving students and serve as an incubator for innovative academic models
- Enhance the prestige of UD
Expanding advanced education

Since 2016, UD has established …

- 17 new master’s programs,
- 8 new PhD programs,
- 6 new certificate programs

Professional & Continuing Studies expands lifelong learning

- 21% growth in nonmatriculated students earning UD credits since 2016
- 12% growth in students in professional development & noncredit programs since 2016

Graduate Enrollment
(Full- and part-time)
FinTech partnership at STAR Campus

What is FinTech?

- Innovative combination of financial services and technology
- Emerging sector in Delaware and worldwide
  - Global investment up nearly 500% in past five years, to $111.8B in 2018

Partnership with Delaware Technology Park and Discover Bank

- Six-story, 100,000 sq. ft., $38M facility
- Space for OEIP, SBDC, startups, labs, research centers
FinTech’s benefits for entire state

For UD

- Strengthen research and instruction
- Link expertise in financial analytics, cybersecurity, human-machine learning, data analysis and more
- Opportunities for research, internships and jobs

For Delaware

- Trained workforce for fintech sector
- New companies and intellectual property
- ~110 jobs at site, plus attract more companies to state
Growth in international undergrads

**International Student Barometer survey**

- Overall satisfaction — 90%
- UD’s Office for International Students & Scholars — 96% satisfaction; ranked 22nd in support services out of 199 institutions globally
- Arrival experience at UD — 92% satisfaction
- Support services at UD — 92% satisfaction
- 92.6% of international students reported feeling happy or very happy attending UD
Global education initiative

- Renewing our commitment to international education and research
- Participating in American Council on Education’s Internationalization Laboratory for 2019-21, with 17 other colleges and universities
  - Goal: Evaluate, shape and expand UD’s internationalization strategy to all parts of the world, amplifying our impact as an international university.
  - Beginning now with a self-study to engage faculty, administrators, staff and students
Fostering a Spirit of Innovation and Entrepreneurship
MakerGym ‘turns ideas into action’

- 3-D printers, laser cutters, computer-controlled routers, water-jet cutters, industrial sewing machines, electronics, woodworking shop
- Fully operational in February
- Part of Maker Network — Connection of spaces, people and resources to encourage and support spirit of innovation, entrepreneurship and inclusive excellence
Horn Entrepreneurship

- About 2,000 students (105 different majors) enrolled in entrep. courses last year
- About 250 students are enrolled in entrepreneurship degree programs
- Start-ups supported by Horn got $7.4M+ in grants, awards and funding in FY19
- Coming: Expansion of EntreX Lab high school program
- Coming: Creation of neoFest

University of Delaware’s Horn Entrepreneurship program is one of the best in the nation, according to The Princeton Review and Entrepreneur magazine. The magazines’ joint ranking placed UD at #38 in its 2020 list of the top 50 undergraduate schools for entrepreneurial studies.
Biopharmaceutical Innovation

Ammon Pinizzotto Center
- Substantial completion expected in January 2020
- Four-phase move-in from January through March

Advisory Board
- Met in November
- Members from prominent corporations and trade groups
UD FastPass recognizes innovators

Facilitates delivery of biomolecules to alleviate the burden of human neuromuscular diseases

FastPass: An equity-free package providing operational, technical, business development and financial support valued at $50,000

Matt Hudson, Kinesiology & Applied Physiology
UD FastPass recognizes innovators

Lignolix

Converts underused biomass waste into high-performance, sustainable chemicals and materials

FastPass: An equity-free package providing operational, technical, business development and financial support valued at $50,000

Elvis Ebikade, Eric Gottlieb, Robert O’Dea, Thomas H. Epps, III
Investing in our Intellectual and Physical Capital
Building our intellectual capital

Full-time Faculty

New Faculty Orientation, 2019
UD’s distinguished faculty

More than 225 UD inventors recognized for contributions

Six rank in top 1% cited by peers
Media coverage elevates UD exposure

The Philadelphia Inquirer
For those with Down syndrome, not all clothing is accessible. These researchers want to change that.
by Ellie Rushing, Updated: November 22, 2019

Disaster training exercise at UD

Meet The Scientists Reviving the World’s Fading Corals

The New York Times
For Some Children With Autism, Dance Is a Form of Expression
Researchers are studying how movement helps children with special needs improve social communication and motor skills.

James Griffin, center, dances with Wen-Chun Su, left, and Brooke Tripp, graduate students at the University of Delaware working on a research study on autism and dance. Aaron Drick, University of Delaware
Hard-working staffers make UD run
Great places enable great work
Our commitment to the environment

UD Sustainability Council

- Academic engagement (education/research)
- Campus community engagement
- Off-campus community engagement
- Campus facilities, infrastructure, and operations
- University-wide sustainability-themed public relations and advocacy
- Sustainability-related entrepreneurship
Linking STAR Campus to the region

Newark Regional Transportation Center

- DelDOT: Open by the end of January
- Provide extensive connection to the Northeast Corridor via Amtrak and SEPTA
- Service frequency will increase dramatically — several more trains per day
- Give STAR Campus a major transit link
  - Efficient connections from Newark to Philadelphia, Baltimore, NYC, DC
  - Help create a dense, urban environment
  - Attract companies, workers and visitors
Music connects UD to community

- Heidi I. Sarver & James P. Ancona Marching Band Excellence Fund
  - Created through gift by alumnus Sam Bisaro DeLuca, now Newark Charter band director

- UD School of Music
  - Building excellence
  - Strengthening recruitment and retention of top students and faculty
  - Raising our profile and reputation
  - Enabling dynamic outreach programs
  - Promoting philanthropy
Securing resources for the future

Campaign Goal: Raise $750M by 2020
Raised As of Dec. 6, 2019: $746.0M

- 328 Undergraduate Scholarships
- 69 Fellowships & Graduate Funds
- 36 Professorships & Chair Funds
- 121 Program & Research Funds
- 10 Capital Projects