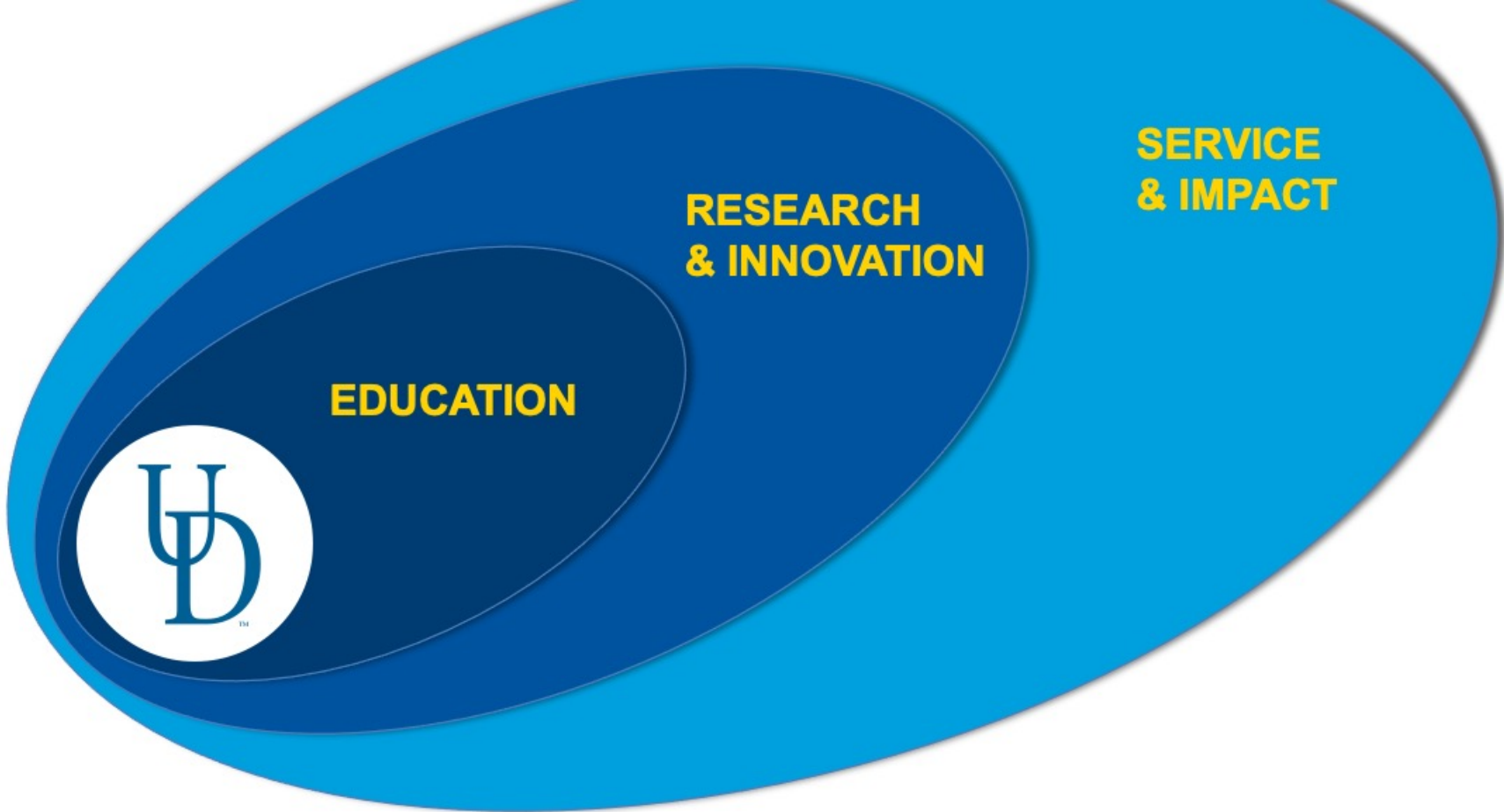


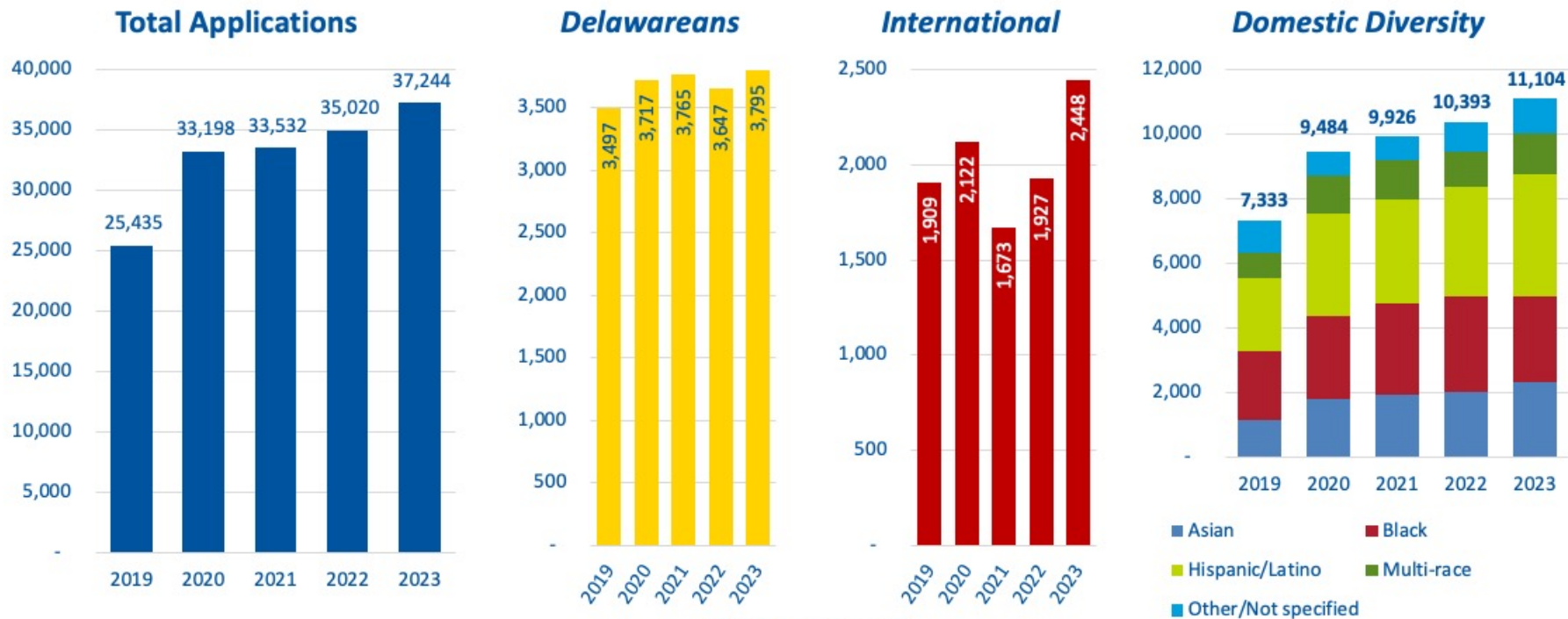
Board of Trustees' Special Meeting

President Dennis Assanis

March 21, 2023



Setting new records in undergraduate applications



(All data as of March 17)

Transforming the Honors College

Attracting the brightest Delawareans and top students from the US and abroad

- Applications have quadrupled since becoming a college, now totaling 17,000+
- Doubled the percentage of underrepresented minority students over the past decade
- More than 90% of UD students earning prestigious national fellowships have been Honors students

Alumni and friends have helped grow the college's endowment by more than 250% since Honors became a college

- About 40 high-achieving students enroll at UD annually because of the Honors Distinguished Scholars program

The Princeton Review called Honors the “intellectual pearl of the University.”



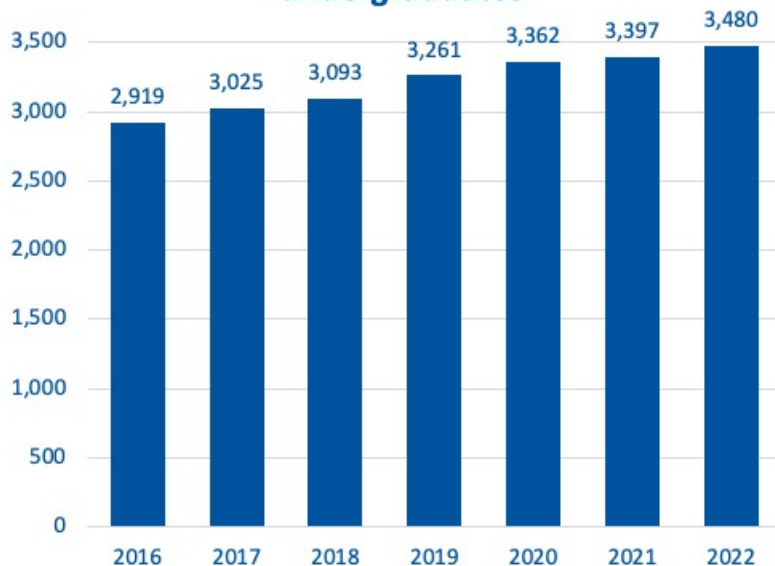
Willa Lane, senior, named a Gates Cambridge Scholar to pursue her doctorate in marine biology at Cambridge University



Lerner alumna Courtney Smith Goodrich was recognized with the Chajes Family Distinguished Honors Alumni Award from Honors College Dean Michael Chajes

Advancing diversity, equity & inclusion

Underrepresented minority undergraduates



(Newark + AAP; domestic underrepresented minority includes Black, Hispanic, Native American, Hawaiian/Pacific Islander)

+71%
Increase in undergraduate financial aid since 2016

+74%
Increase in first-generation students since 2010

+28%
Increase in Pell Grant recipients since 2010



Strengthening our DEI resources and initiatives



The Center for Intercultural Engagement, set to open later this spring, includes an interfaith meditation and prayer room, ablution stations and all-gender restrooms. Student Diversity & Inclusion will be located there.

- Hired Assistant Director for Office of Equity & Inclusion and Deputy Title IX Coordinator
 - Tiffany Chen, starting April 10
- Student Life's Advancing Racial Equity & Inclusion strategic plan launch
 - Office of Institutional Equity will assist Student Life with the implementation of their plan within the division
- Task force on Historic Commemorations & Building Names report
 - Complements and informs DAR's new Policy on Naming

Empowering Spectrum Scholars

- Currently supporting 28 undergraduate students on the autism spectrum
 - 43% from underrepresented minority groups
 - 20 majors, from Applied Molecular Biology to Wildlife Ecology Conservation
- First cohort expected to graduate in May
 - Examples of career prospects — Programmer, Analyst, Financial Consultant, Lab Technician, Public Policy Advocate

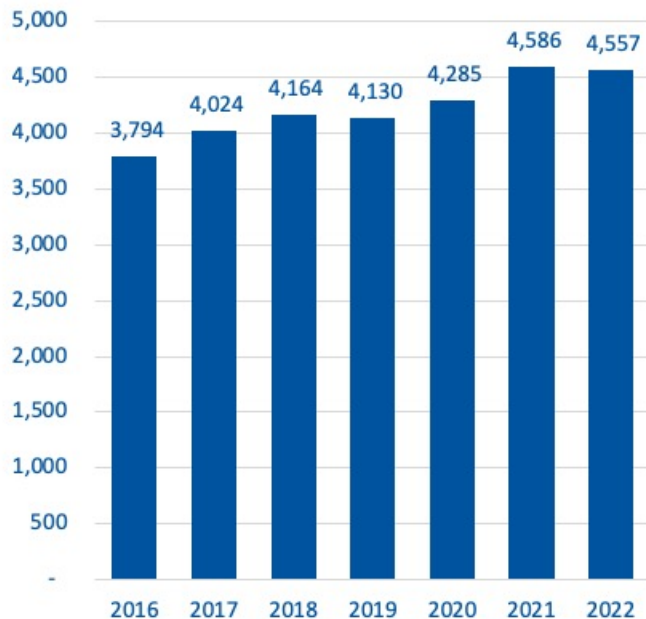
“Spectrum Scholars has helped me by providing me with resources that have allowed me to advance in my adult life and giving me assistance when I don’t know what to do next.”
– Spectrum Scholars junior



The Spectrum Scholars college-to-career pipeline program, sustained through a partnership with JPMorgan Chase, was launched in 2018.

Advancing scholarship with Graduate College

Graduate enrollment



Since 2010 ...

57

New graduate & professional certificate programs

81

New master's programs

28

New doctoral programs

38%

Increase in doctoral degrees awarded, hitting a record 338 in 2022¹

91%

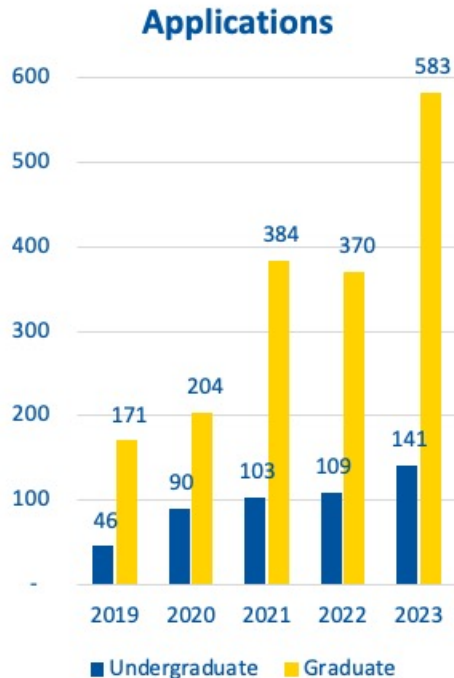
Growth in domestic under-represented minority enrollment²

¹ Includes 55 Doctor of Physical Therapy degrees awarded in February 2023 after a pandemic-related delay in the curriculum.
² Domestic underrepresented minority = Black, Hispanic, Native American, Hawaiian/Pacific Islander

Positioning the Biden School for greater impact



Joe Biden spoke at the Board of Trustees meeting in December 2018 when the University created the Joseph R. Biden, Jr. School of Public Policy and Administration.






- Establishment of the Stavros Niarchos Foundation Ithaca Initiative for Civic Engagement and Civil Discourse
- New interdisciplinary graduate programs
- Advancement in national rankings

Celebrating a century of pioneering study abroad



DELAWARE

   NBCPhiladelphia

5:17

61°



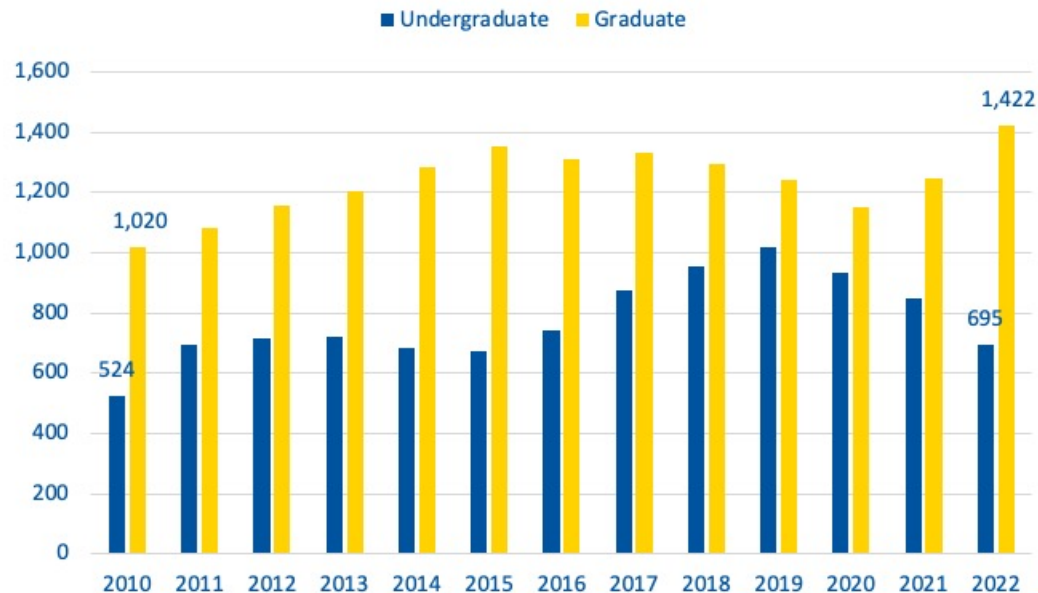
10

Growing our community of international scholars



The weekly International Coffee Hour, hosted by the Center for Global Programs and Services, builds connections and engagement among international students.

International student enrollment

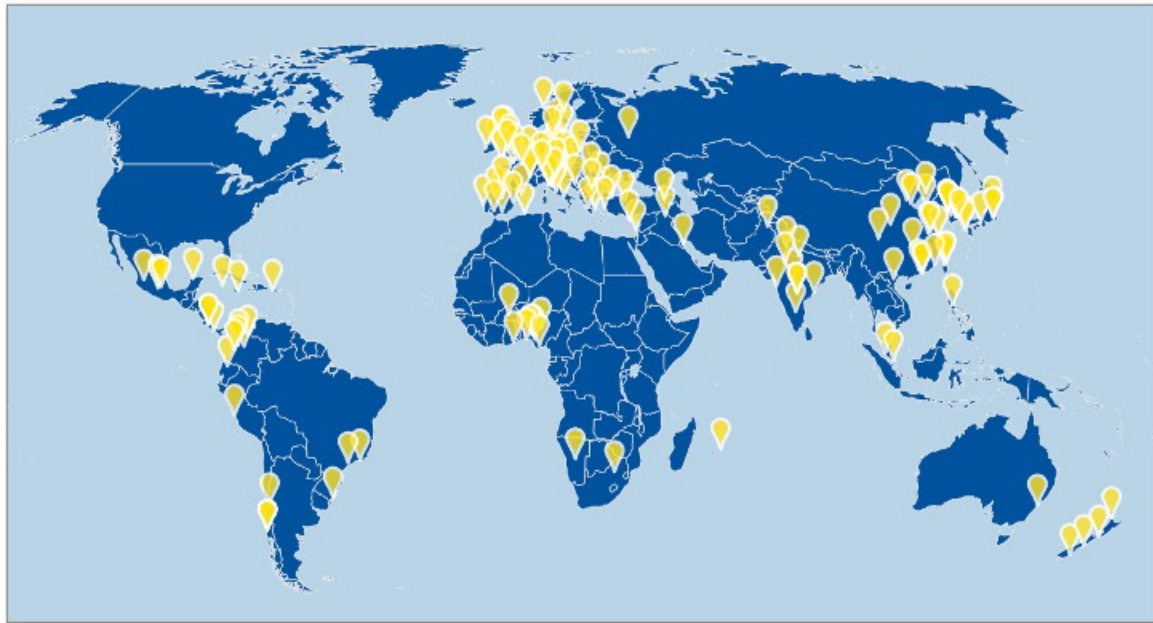


Extending UD's global education partnerships

UD maintains
education and
research
collaborations with

200+

institutions on six
continents



Advancing national and global recognition



#1
Physical
Therapy
(graduate)



#2
Chemical Eng.
(undergrad)

Other rankings highlights

Chemical Eng. ranks #1 in U.S. in research spending
Undergraduate

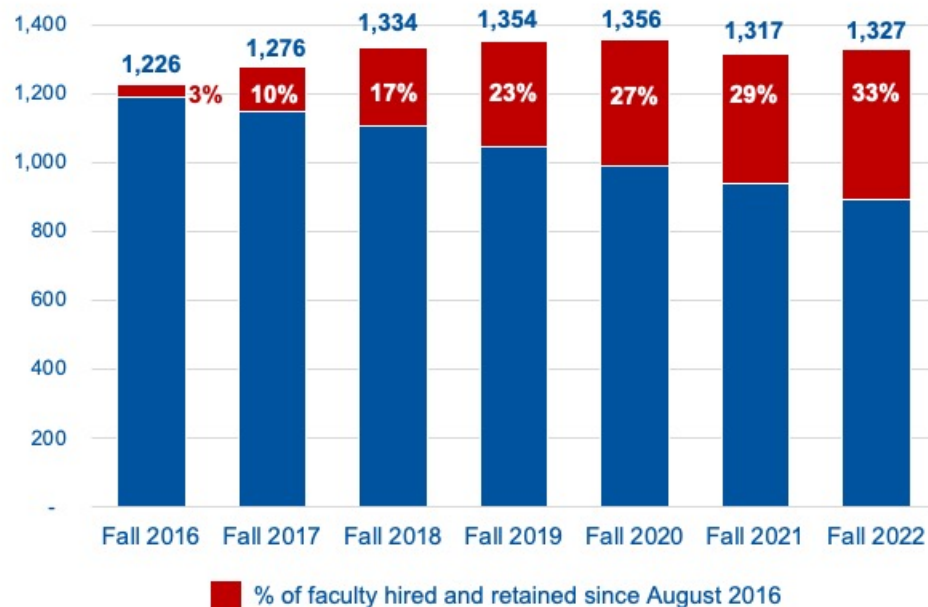
- #89 overall in the nation
 - Top programs in Engineering, Business, Computer Science and Nursing
- #33 best entrepreneurship program

Graduate

- 23 programs among nation's top 100
 - Named best school for Public Affairs, Education, Nursing and Business
- 5 online programs among best
 - Education, MBA, Business, Engineering and Nursing

Investing in our distinguished faculty

Reinvigorating the Faculty Ranks



- Student-faculty ratio now 14.2:1, down from 15:1 in Fall 2016
- A more diverse faculty:
 - 13% of full-time faculty hires since Fall 2016 have been underrepresented minorities
 - 124 full-time faculty are underrepresented minority in Fall 2022, up 27% since Fall 2016

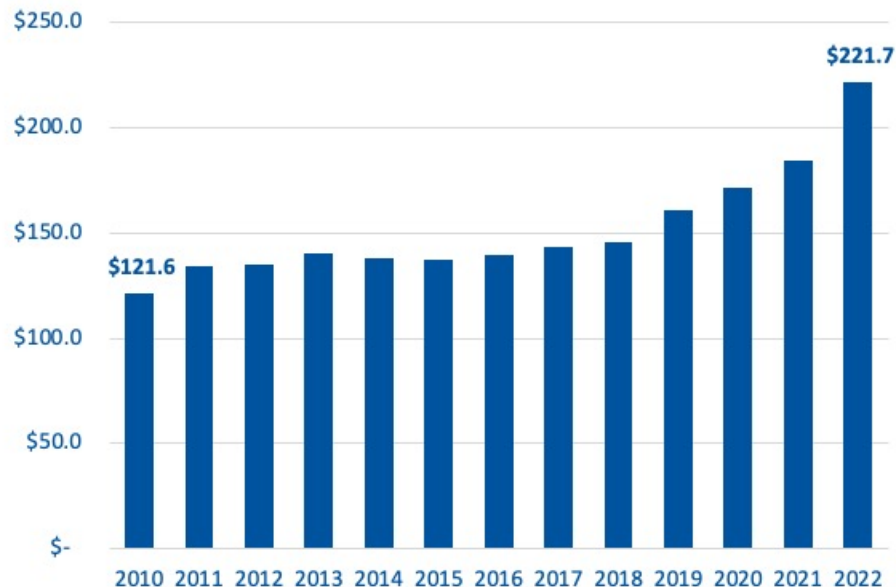
Underrepresented minority (URM) faculty are U.S. citizens and permanent residents who identify as Black, Hispanic, Native American Indian, Hawaiian or Other Pacific Islander.

Accelerating growth in UD's research enterprise



Nanofabrication Laboratory

Sponsored research expenditures



Driving innovation and entrepreneurship



850+

Ventures supported by Horn
Entrepreneurship in the past
decade,
attracting nearly

\$100M

in follow-on funding

Fueling the entrepreneurial ecosystem



Impact: 2017-2023

- >100 companies supported
- >400 jobs created or retained
- >\$800M raised by start-ups

UD-affiliated start-ups supported



Comprehensive planning for strategic growth



Bringing Building X to life



Completing the renovation of Drake Hall



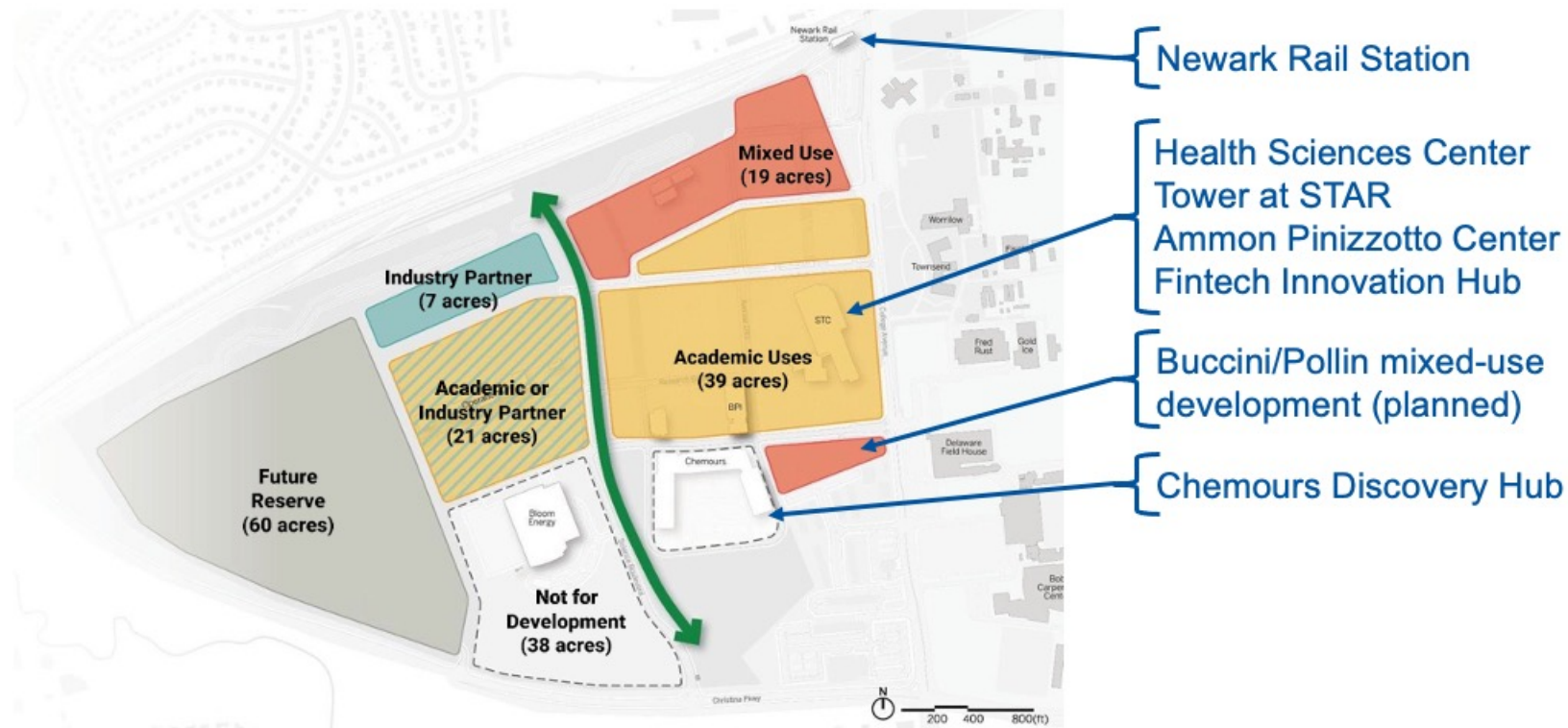
Developing STAR Campus as an innovation hub



Developing STAR Campus as an innovation hub



Strategically designing the future of STAR Campus



Growing the bioeconomy in Delaware and the U.S.



Opening Fintech Innovation Hub



- Expand capacity for student and industry experiential learning and engagement
- Support entrepreneurs, especially underrepresented minority leaders
- Engage with financial service providers regarding their technology needs
- Intensify collection, analysis and use of data and research to identify community needs
- Grow the number/diversity of fintech workers in Delaware
- Cultivate a P3 collaborative ecosystem
- Attract global investment in fintech

Fueling the region's economic development



UD has a
\$5.4 billion
impact on the
Northeast Region's
economy



Drawing residential and retail to the STAR mix



Addressing need for graduate student housing

History: Conover Apt. Buildings (70 beds) closed in 2018

Goals:

- Develop plan to provide ~70 beds at market rate in near term
- Develop long-term housing portfolio as part of multi-year enrollment plan

FY24: 35-150 beds identified from various sources

Near-term strategy allows assessment of demand by housing type for developing portfolio of housing options for the mid- and long-terms

Challenges associated with managing undergraduate and graduate needs, considering continued demand for undergraduate housing in FY24 and deferred maintenance in housing inventory



Graduate Student Orientation, Fall 2022

Wishing the best to departing leaders



Bruce Weber

Willem Kooyker Dean of the Zicklin
School of Business at Baruch College,
City University of New York



John Pelesko

Provost and Senior Vice President for
Academic Affairs at the New Jersey
Institute of Technology

New leaders bring energy and expertise



**Fabrice
Veron**

New Dean of College
of Earth, Ocean &
Environment

Office of Sustainability



**Chris
Williams**

Assoc. Provost and
Academic Director



**Jeffrey
Summerhays**

Director of
Sustainable
Operations

Searches underway for:

- Vice President of Finance and Accounting
- Vice President of Research, Innovation and Scholarship
- Vice President of Information Technology
- Vice President & General Counsel
- Lerner College dean

Search committees forming for:

- CANR dean
- CAS dean



INTREPID

PRESIDENT'S REPORT 2023

udel.edu/president-report

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