Board of Trustees’ Special Meeting

President Dennis Assanis
March 21, 2023
Setting new records in undergraduate applications

**Total Applications**

- 2019: 25,435
- 2020: 33,198
- 2021: 33,532
- 2022: 35,020
- 2023: 37,244

**Delawareans**

- 2019: 3,497
- 2020: 3,717
- 2021: 3,765
- 2022: 3,647
- 2023: 3,795

**International**

- 2019: 1,909
- 2020: 2,122
- 2021: 1,673
- 2022: 1,977
- 2023: 2,448

**Domestic Diversity**

- 2019: [Data not specified]
- 2020: [Data not specified]
- 2021: [Data not specified]
- 2022: [Data not specified]
- 2023: [Data not specified]

*(All data as of March 17)*
Transforming the Honors College

Attracting the brightest Delawareans and top students from the US and abroad

- Applications have quadrupled since becoming a college, now totaling 17,000+
- Doubled the percentage of underrepresented minority students over the past decade
- More than 90% of UD students earning prestigious national fellowships have been Honors students

Alumni and friends have helped grow the college’s endowment by more than 250% since Honors became a college

- About 40 high-achieving students enroll at UD annually because of the Honors Distinguished Scholars program

The Princeton Review called Honors the “intellectual pearl of the University.”
Advancing diversity, equity & inclusion

Underrepresented minority undergraduates

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
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<tbody>
<tr>
<td>2016</td>
<td>2,919</td>
</tr>
<tr>
<td>2017</td>
<td>3,025</td>
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<tr>
<td>2018</td>
<td>3,093</td>
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<tr>
<td>2021</td>
<td>3,397</td>
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<tr>
<td>2022</td>
<td>3,480</td>
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</tbody>
</table>

+71% Increase in undergraduate financial aid since 2016

+74% Increase in first-generation students since 2010

+28% Increase in Pell Grant recipients since 2010

(Newark + AAP: domestic underrepresented minority includes Black, Hispanic, Native American, Hawaiian/Pacific Islander)
Strengthening our DEI resources and initiatives

- Hired Assistant Director for Office of Equity & Inclusion and Deputy Title IX Coordinator
  - Tiffany Chen, starting April 10
- Student Life’s Advancing Racial Equity & Inclusion strategic plan launch
  - Office of Institutional Equity will assist Student Life with the implementation of their plan within the division
- Task force on Historic Commemorations & Building Names report
  - Complements and informs DAR’s new Policy on Naming

The Center for Intercultural Engagement, set to open later this spring, includes an interfaith meditation and prayer room, ablution stations and all-gender restrooms. Student Diversity & Inclusion will be located there.
Empowering Spectrum Scholars

- Currently supporting 28 undergraduate students on the autism spectrum
  - 43% from underrepresented minority groups
  - 20 majors, from Applied Molecular Biology to Wildlife Ecology Conservation
- First cohort expected to graduate in May
  - Examples of career prospects — Programmer, Analyst, Financial Consultant, Lab Technician, Public Policy Advocate

“Spectrum Scholars has helped me by providing me with resources that have allowed me to advance in my adult life and giving me assistance when I don’t know what to do next.”
  - Spectrum Scholars junior

The Spectrum Scholars college-to-career pipeline program, sustained through a partnership with JPMorgan Chase, was launched in 2018.
Advancing scholarship with Graduate College

Graduate enrollment

Since 2010 …

- 57 New graduate & professional certificate programs
- 81 New master’s programs
- 28 New doctoral programs
- 38% Increase in doctoral degrees awarded, hitting a record 338 in 2022¹
- 91% Growth in domestic underrepresented minority enrollment²

¹ Includes 55 Doctor of Physical Therapy degrees awarded in February 2023 after a pandemic-related delay in the curriculum.
² Domestic underrepresented minority = Black, Hispanic, Native American, Hawaiian/Pacific Islander
Positioning the Biden School for greater impact

- Establishment of the Stavros Niarchos Foundation Ithaca Initiative for Civic Engagement and Civil Discourse
- New interdisciplinary graduate programs
- Advancement in national rankings

Joe Biden spoke at the Board of Trustees meeting in December 2018 when the University created the Joseph R. Biden, Jr. School of Public Policy and Administration.
Celebrating a century of pioneering study abroad
Growing our community of international scholars

The weekly International Coffee Hour, hosted by the Center for Global Programs and Services, builds connections and engagement among international students.

International student enrollment

- Undergraduate
- Graduate

![Graph showing international student enrollment from 2010 to 2022 with a peak of 1,422 students in 2022.](image)
Extending UD’s global education partnerships

UD maintains education and research collaborations with 200+ institutions on six continents
Advancing national and global recognition

**#1**
Physical Therapy (graduate)

**#2**
Chemical Eng. (undergrad)

**Other rankings highlights**

Chemical Eng. ranks #1 in U.S. in research spending

Undergraduate
- #89 overall in the nation
  - Top programs in Engineering, Business, Computer Science and Nursing
- #33 best entrepreneurship program

Graduate
- 23 programs among nation’s top 100
  - Named best school for Public Affairs, Education, Nursing and Business
- 5 online programs among best
  - Education, MBA, Business, Engineering and Nursing
Investing in our distinguished faculty

Reinvigorating the Faculty Ranks

- Student-faculty ratio now 14.2:1, down from 15:1 in Fall 2016
- A more diverse faculty:
  - 13% of full-time faculty hires since Fall 2016 have been underrepresented minorities
  - 124 full-time faculty are underrepresented minority in Fall 2022, up 27% since Fall 2016

Underrepresented minority (URM) faculty are U.S. citizens and permanent residents who identify as Black, Hispanic, Native American Indian, Hawaiian or Other Pacific Islander.
Accelerating growth in UD’s research enterprise

Nanofabrication Laboratory

Sponsored research expenditures

- 2010: $121.6
- 2011: $121.6
- 2012: $121.6
- 2013: $121.6
- 2014: $121.6
- 2015: $121.6
- 2016: $121.6
- 2017: $121.6
- 2018: $121.6
- 2019: $121.6
- 2020: $121.6
- 2021: $121.6
- 2022: $221.7

Universities of Delaware
Driving innovation and entrepreneurship

850+
Ventures supported by Horn
Entrepreneurship in the past
decade, attracting nearly
$100M
in follow-on funding
Fueling the entrepreneurial ecosystem

Impact: 2017-2023

- >100 companies supported
- >400 jobs created or retained
- >$800M raised by start-ups
Comprehensive planning for strategic growth

EXPANDING STUDENT ACCESS & SUCCESS

The University of Delaware is Qatar continues to advance possibilities and opportunities to develop the student experience and programs. We are committed to providing a world-class education that prepares students for success in a rapidly changing world. Our goal is to ensure that our students have the tools and resources they need to succeed, both inside and outside the classroom.

Our strategic plan focuses on four key areas:

1. Excellence in Teaching and Learning
2. Research and Innovation
3. Community Engagement
4. Global Reach and Impact

Through these initiatives, we aim to provide a transformative educational experience that prepares students to become leaders in their fields and make a positive impact on society.

We believe that our students are the future leaders of the world, and we are committed to providing them with the resources, support, and opportunities they need to achieve their goals.

Thank you for your support and partnership in our efforts to advance the University of Delaware Qatar.
Bringing Building X to life
Completing the renovation of Drake Hall
Developing STAR Campus as an innovation hub

Rt. 4
Water tower
Rail corridor
South College Ave.

2011
Developing STAR Campus as an innovation hub
Strategically designing the future of STAR Campus

- Newark Rail Station
- Health Sciences Center
- Tower at STAR
- Ammon Pinizzotto Center
- Fintech Innovation Hub
- Buccini/Pollin mixed-use development (planned)
- Chemours Discovery Hub
Growing the bioeconomy in Delaware and the U.S.

2017-21

- Partner investment: $114.0
- State investment*: $15.0
- Federal investment: $70.0

2022-26

- Partner investment: $320.0
- State investment*: $30.0
- Federal investment: $232.0

(requested)
Opening Fintech Innovation Hub

- Expand capacity for student and industry experiential learning and engagement
- Support entrepreneurs, especially underrepresented minority leaders
- Engage with financial service providers regarding their technology needs
- Intensify collection, analysis and use of data and research to identify community needs
- Grow the number/diversity of fintech workers in Delaware
- Cultivate a P3 collaborative ecosystem
- Attract global investment in fintech
Fueling the region’s economic development

UD has a $5.4 billion impact on the Northeast Region’s economy
Drawing residential and retail to the STAR mix
Addressing need for graduate student housing

History: Conover Apt. Buildings (70 beds) closed in 2018

Goals:

- Develop plan to provide ~70 beds at market rate in near term
- Develop long-term housing portfolio as part of multi-year enrollment plan

FY24: 35-150 beds identified from various sources

Near-term strategy allows assessment of demand by housing type for developing portfolio of housing options for the mid- and long-terms

Challenges associated with managing undergraduate and graduate needs, considering continued demand for undergraduate housing in FY24 and deferred maintenance in housing inventory
Wishing the best to departing leaders

Bruce Weber
Willem Kooyker Dean of the Zicklin School of Business at Baruch College, City University of New York

John Pelesko
Provost and Senior Vice President for Academic Affairs at the New Jersey Institute of Technology
New leaders bring energy and expertise

Fabrice Veron
New Dean of College of Earth, Ocean & Environment

Chris Williams
Assoc. Provost and Academic Director

Jeffrey Summerhays
Director of Sustainable Operations

Searches underway for:
- Vice President of Finance and Accounting
- Vice President of Research, Innovation and Scholarship
- Vice President of Information Technology
- Vice President & General Counsel

Search committees forming for:
- CANR dean
- CAS dean