

# Board of Trustees Update

President Dennis Assanis

March 16, 2022



# CONNECTING OUR PURPOSE

## PRESIDENT'S REPORT 2022

[udel.edu/president-report](https://udel.edu/president-report)

# Champion Blue Hens heading to March Madness



**Men's Basketball vs. Villanova**  
*2:45 p.m. Friday, Pittsburgh, Pa. (on CBS)*



**Women's Basketball vs. Maryland**  
*5 p.m. Friday, College Park, Md. (on ESPNU)*

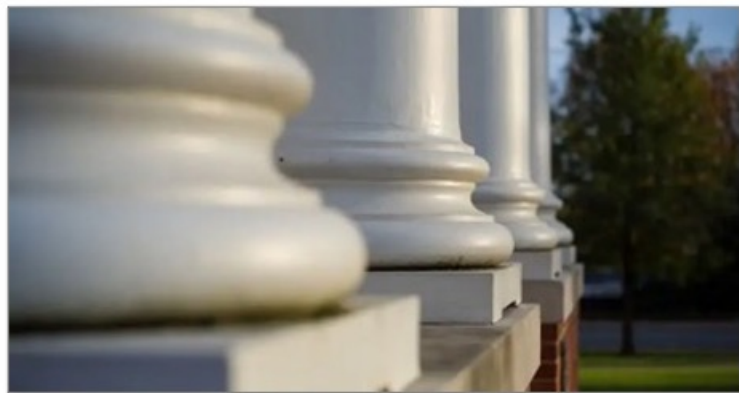
# Refreshing the University's Strategic Plan

- March 2021 — Steering committee and working groups formed
- April 2021 — Working groups begin meeting
- May 2021 — Working groups host community forums to present their preliminary work and gather feedback
- June 2021 — Working groups submit reports and recommendations to the Steering Committee
- Summer 2021 — Synthesis of the working groups' reports into a workable draft based on the previous strategic plan
- Fall 2021 — Further refinements and reviews by the working groups, Steering Committee, Trustees
- February 2022 — Incorporating feedback on final draft from Trustees, Faculty Senate, President's Roundtable, Working Groups, etc.
- March 2022 — Approval and adoption of the strategic plan by the Board of Trustees

# Strategic Priorities of the University of Delaware

## *Aligned with Mission and Vision*

- Expanding Student Access & Success
- Building a Social Justice Foundation to Support a Diverse, Inclusive & Intercultural Campus
- Expanding Interdisciplinary & Global Opportunities
- Redefining Creativity, Innovation & Entrepreneurship
- Reimagining Intellectual & Physical Capital for a Sustainable & Boundless Campus



# Tracking Our Progress

## Expanding Student Access & Success

- Retention Rates
- Graduation Rates
- Class Size
- Class Rank
- Average Federal Indebtedness

## Building a Social Justice Foundation to Support a Diverse, Inclusive & Intercultural Campus

- Underrepresented Minority Students
- Pell Students
- Underrepresented Minority Graduation Rates
- Pell Graduation Rates
- Underrepresented Minority New Faculty

## Redefining Creativity, Innovation & Entrepreneurship

- International Undergraduates Students
- International Graduate Students
- International Student Graduation Rates
- Double Majors
- International Faculty

## Redefining Creativity, Innovation and Entrepreneurship

- U.S News & World Report Overall Rank
- Degrees in Entrepreneurship
- Net Tuition Revenues
- Federal Research Expenditures
- Private Grants and Contracts

## Reimagining Intellectual & Physical Capital for a Sustainable & Boundless Campus

- Student-to-Faculty Ratio
- Research Expenditures
- Intellectual Density
- Tenured/Tenure Track Faculty
- Average Faculty Salaries

# Capital update: Lab facilities at 9 Innovation Way

**The need:** Space to accommodate science researchers who may be displaced by other capital projects, such as the recent renovation of Worrilow Hall

**The facility:**

- 2-story facility in Delaware Technology Park, built in 2001
- 27,000 sf laboratory space
- 12,000 sf Good Manufacturing Practice space
- Remainder is office/support
- Next to Delaware Biotechnology Institute
- Work is needed, but total cost is far lower than new construction

**Status:** Currently negotiating purchase



# Capital update: Mixed-use development at STAR Campus

**The proposal:** Buccini Pollin Group is interested in developing a 3.8-acre parcel at the corner of S. College Ave. and Discovery Blvd.

**The facility:**

- 270,000 total sf
- 200+ market-rate apartments designed for early professional or visiting scholars
- 10,000-15,000 sf of retail space at ground level
- ~230 parking spaces



**Benefit to UD:** Residential and retail component to the growing STAR Campus community, as well as enhancement of the entrance to STAR



# Capital update: Genuardi Food Innovation Lab Phase II

## Project goals:

- Provide ability to produce ice cream in WorriLOW Hall
- Procure and install specialty equipment for making ice cream
- Modify HVAC system to accommodate ice-cream-making process
- Modify plumbing and electrical systems to accommodate ice-cream-making process

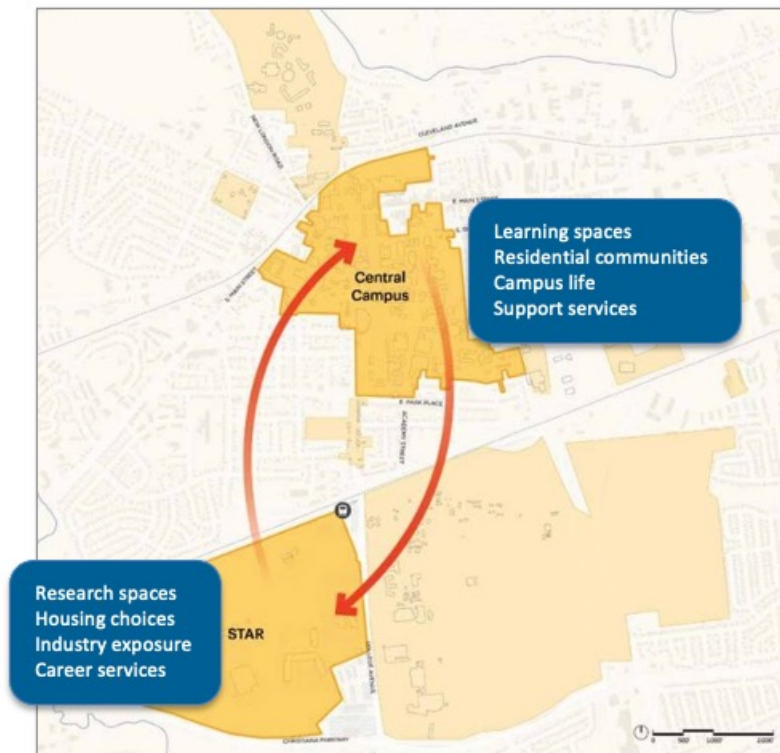
**Background:** First phase completed in 2019, including test kitchen and cheese-making facility

**Phase II:** To be located adjacent to cheese-making room



# Comprehensive capital plans guide UD growth

- Campus Master Plan
  - Applying post-COVID lens to work environment needs, space usage and deferred maintenance
- Lewes Campus Plan
- STAR Campus Master Plan
- Housing & Student Life Master Plan



# Leading UD through excellence and impact



## Dr. Kathleen Matt

- Dean, College of Health Sciences
- Professor of Psychological and Brain Sciences
- Professor of Kinesiology and Applied Physiology
- Bachelor's and Master's in Biology from UD
- Ph.D. in Endocrine Physiology from University of Washington, Seattle



## Dr. Maria Aristigueta

- Inaugural Dean, Joseph R. Biden, Jr. School of Public Policy and Administration
- Charles P. Messick Chair in Public Administration
- Bachelor's in Social Work and Master's in Public Administration from University of South Florida
- Ph.D. in Public Administration from University of Southern California

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