

Jonathan B. Justice

Joseph R. Biden, Jr. School of Public Policy and Administration
University of Delaware, Newark, DE 19716
Tel. +1 302- 831-1682, Fax +1 302-831-3296
Email: justice@udel.edu
ORCID: 0000-0003-2195-2329

EDUCATION

Ph.D. (Public Administration), Rutgers, the State University of New Jersey, Newark, 2003

M.P.A., Bernard M. Baruch College, City University of New York, 1994

B.A. (Ancient Greek), Swarthmore College, 1983

PROFESSIONAL EXPERIENCE

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| 2015- | <i>Professor</i> , Joseph R. Biden, Jr. School of Public Policy & Administration, University of Delaware , Newark, DE |
| 2022- | <i>Affiliated Faculty</i> , Data Science Institute, University of Delaware |
| 2011- | <i>Faculty Fellow</i> , Center for Science, Ethics, and Public Policy, University of Delaware |
| 2023-2024 | <i>Interim Academic Program Director</i> , UD Master of Public Policy Program |
| 2009-2015 | <i>Associate Professor</i> , School of Public Policy & Administration, University of Delaware |
| 2003-2006 | <i>Associate Policy Scientist</i> , Institute for Public Administration, University of Delaware |
| 2003-2009 | <i>Assistant Professor</i> , School of Urban Affairs & Public Policy, University of Delaware |
| 2005, 2006 | <i>Visiting Research Fellow</i> , Institute of Local Government Studies, School of Public Policy, University of Birmingham (UK) |
| 2002 | <i>Adjunct Professor</i> , Department of Public and Healthcare Administration, Seton Hall University , South Orange, NJ |
| 2000-2001 | <i>Teaching Assistant</i> , Graduate Department of Public Administration, Rutgers University , Newark, NJ |
| 1995 | <i>Adjunct Lecturer</i> , Department of Public Administration, School of Business and Public Administration, Bernard M. Baruch College , City University of New York |
| 1992-1998 | <i>Senior Program Coordinator</i> , New York City School Construction Authority |
| 1989-1992 | <i>Program Coordinator</i> , New York City School Construction Authority |
| 1988-1989 | <i>Sr. Project Officer</i> , Jersey City Economic Development Corporation , Jersey City, NJ |
| 1987-1988 | <i>Project Officer</i> , Jersey City Economic Development Corporation |
| 1985-1987 | <i>Business Improvement District Coordinator</i> , Flatbush Development Corporation , Brooklyn, NY |

RESEARCH INTERESTS

Public budgeting and financial management, transparency, decision making, and accountability

BOOKS

Iftikhar, M. N., **J. B. Justice**, and D. B. Audretsch, eds. 2019. *Urban studies and entrepreneurship*. Cham, Switzerland: Springer International. doi: 10.1007/978-3-030-15164-5

Durose, C., **J. B. Justice**, and C. Skelcher, eds. 2013. *Beyond the state: Mobilising and co-producing with communities – insights for policy and practice*. Birmingham, UK: University of Birmingham Institute of Local Government Studies. Available at <http://www.birmingham.ac.uk/Documents/college-social-sciences/government-society/inlogov/briefing-papers/beyond-the-state.pdf> (related blog entry: <http://www.democraticaudit.com/2015/02/05/the-expansion-of-arms-length-government-is-not-necessarily-at-odds-with-democratic-accountability/>)

Levine, H., **J. B. Justice**, and E. A. Scorsone, eds. 2013. *Handbook of local government fiscal health*. Burlington, MA: Jones & Bartlett. <http://www.jblearning.com/catalog/9780763792305/>

REFEREED JOURNAL ARTICLES

Iftikhar, M. N., **J. B. Justice**, and D. B. Audretsch. 2022. The knowledge spillover theory of entrepreneurship: An Asian perspective. *Small Business Economics* 59 (4), 1401-1426. doi: 10.1007/s11187-021-00577-3

Justice, J. B., and K. Yang. 2018. Local government responses to the 2008 U.S. fiscal crisis: Strategic, merely predictable, or lifted from the garbage can? *Public Finance and Management* 18 (1), 111-136.

Argyriou, I., **J. B. Justice**, W. Latham, and R. Warren. 2017. Urban sustainable energy development: A case study of the City of Philadelphia. *Local Environment* 22 (12), 1461-1478. doi: 10.1080/13549839.2017.1360262

Velotti, L., and **J. B. Justice**. 2016. Operationalizing Giddens's recursive model of accountability. *Public Performance & Management Review*, 40 (2), 310-335, doi: 10.1080/15309576.2016.1207549

McNutt, J. G., **J. B. Justice**, J. M. Melitski, M. J. Ahn, S. R. Siddiqui, D. T. Carter, and A. D. Kline. 2016. The diffusion of civic technology and open government in the United States, *Information Polity*, 21 (2), 152-170. doi: 10.3233/IP-160385

Durose, C., **J. B. Justice**, and C. Skelcher. 2015. Governing at arm's length: Eroding or enhancing democracy? *Policy & Politics*. 43 (1), 137-153. doi: 10.1332/030557314X14029325020059 (related blog entry: <https://policyandpoliticsblog.com/2015/04/07/is-there-one-best-way-to-govern-public-services/>)

Dubnick, M. J., and **J. B. Justice**. 2014. Barnard's regret: Zones of accountability and the limits of authority. *Public Integrity* 16 (2), 141-158. doi: 10.2753/PIN1099-9922160202

Justice, J. B., and J. G. McNutt. 2014. Social capital, e-government, and fiscal transparency in the states. *Public Integrity* 16 (1), 5-23. doi: 10.2753/PIN1099-9922160101

Justice, J. B., and F. J. Tarimo. 2012. NGOs holding governments accountable: Civil-Society budget work. *Public Finance and Management* 12 (3), 204-236.

Miller, G. J., and **J. B. Justice**. 2011. Debt management networks and the proverbs of financial management. *Municipal Finance Journal* 31 (4): 19-40.

Justice, J. B., and G. J. Miller. 2011. Accountability and debt management: The case of New York's Metropolitan Transportation Authority. *American Review of Public Administration* 41 (3): 313-328. doi:10.1177/0275074010377110

Justice, J. B., and C. Skelcher. 2009. Analyzing democracy in third-party governance: Business improvement districts in the U.S. and U.K. *International Journal of Urban and Regional Research* 33 (3): 738-53. doi: 10.1111/j.1468-2427.2009.00855.x

Justice, J. B., S. Condliffe, and L. J. Interlante. 2008. Intergovernmental aid under the radar? Assessing the redevelopment of the Wilmington, Del. riverfront. *Municipal Finance Journal* 29 (2): 21-46.

Justice, J. B., J. Melitski, and D. L. Smith. 2006. E-Government as an instrument of fiscal accountability and responsiveness: Do the best practitioners employ the best practices? *American Review of Public Administration* 36 (3): 301-22. doi:10.1177/0275074005283797

Dubnick, M. J., and **J. B. Justice**. 2006. Accountability and the evil of administrative ethics. *Administration and Society* 38 (2): 236-67. doi:10.1177/0095399705285999

Justice, J. B., and R. S. Goldsmith. 2006. Private governments or public policy tools? The law and public policy of New Jersey's special improvement districts. *International Journal of Public Administration* 29 (1-3): 107-36. doi: 10.1080/01900690500409005

Justice, J. B., and S. Simon. 2002. Municipal bond insurance: Trends and prospects. *Public Budgeting and Finance* 22 (4): 114-37. doi: 10.1111/1540-5850.00092

INVITED JOURNAL ARTICLES

Justice, J. B. 2010. Moving on: The East Passyunk Avenue Business Improvement District. *Drexel Law Review* 3 (1): 227-41. Available at <http://drexel.edu/law/lawreview/Articles/Archives/Fall-2010/>

Justice, J. B., and C. Dülger. 2009. Fiscal transparency and authentic citizen participation in public budgeting: The role of third-party intermediation. *Journal of Public Budgeting, Accounting and Financial Management* 21 (2): 254-88.

BOOK SECTIONS

Justice, J. B., M. Fudge, H. Levine, D. D. Bird, and M. N. Iftikhar. 2019. Using fiscal indicators to forecast municipal bankruptcies. In *Handbook of government budget forecasting*, ed. D. Williams and T. Calabrese, 275-302. Cham, Switzerland: Palgrave MacMillan.

Justice, J. B., J. G. McNutt, J. Melitski, M. Ahn, N. P. David, S. Siddiqui, and J. C. Ronquillo. 2018. The civic technology movement: Implications for nonprofit theory and practice. In *Technology, activism and social justice in a digital age*, ed. J. G. McNutt, 89-105. Oxford: Oxford University Press.

David, N. P., J. G. McNutt, and **J. B. Justice**. 2018. Smart cities, transparency, civic technology and reinventing government. In *Smart technologies for smart governments. Transparency, efficiency and organizational issues*, ed. M. Rodríguez Bolívar, 19-34. Cham, Switzerland: Springer. https://doi.org/10.1007/978-3-319-58577-2_2

Bromberg, Daniel E., and **J. B. Justice**. 2016. Sorting out social impact bonds. In *Problem solving with the private sector: A public solutions handbook*, ed. D. E. Bromberg, 176-199. New York: Routledge.

- Justice, J. B.** 2015. Accountability. In *Encyclopedia of public administration and public policy*, ed. M. J. Dubnick and D. Bearfield. 3rd ed. New York: Taylor & Francis. doi: 10.1081/E-EPAP3-120052066
- Justice, J. B.** 2015. Budgets and accountability. In *Encyclopedia of public administration and public policy*, ed. M. J. Dubnick and D. Bearfield. 3rd ed. New York: Taylor & Francis. doi: 10.1081/E-EPAP3-120043420
- Miller, G. J., **J. B. Justice**, and I. Illiash. 2015. Budgetary decision making logics in theory and practice. In *Encyclopedia of public administration and public policy*, ed. M. J. Dubnick and D. Bearfield, 244-251. 3rd ed. New York: Taylor & Francis. doi: 10.1081/E-EPAP3-120052313
- David, N., **J. B. Justice**, and J. G. McNutt. 2015. Smart cities are transparent cities: The role of fiscal transparency in smart city governance. In *Transforming city governments for successful smart cities*, ed. M. P. R. Bolívar, 69-86. Berlin: Springer.
- Justice, J. B.**, J. G. McNutt, and E. S. Smith, Jr. 2015. Understanding and measuring online fiscal transparency. In *E-Government and websites: A public solutions handbook*, ed. A. Manohoran, 22-46. Armonk, NY: M. E. Sharpe.
- Justice, J. B.**, and E. A. Scorsone. 2012. Measuring and predicting local government fiscal stress: Theory and practice. In *Handbook of local government fiscal health*, ed. H. Levine, J. B. Justice, and E. A. Scorsone, 43-74. Burlington, MA: Jones & Bartlett.
- Dubnick, M. J., **J. B. Justice**, and D. A. Bearfield. 2012. Imagining and managing organizational evil. In *The foundations of organizational evil*, ed. C. L. Jurkiewicz, 142-162. Armonk, NY: M. E. Sharpe. Available at SSRN: <http://ssrn.com/abstract=1922306>
- Miller, G. J., and **J. B. Justice**. 2012. Debt management networks. In *Government budgeting and financial management in practice: Logics to make sense of ambiguity*, by G. J. Miller, 255-274. Boca Raton: Taylor & Francis.
- Baker, K., **J. B. Justice**, and C. Skelcher. 2009. The institutional design of self-governance: Insights from public-private partnerships. In *The politics of self-governance*, ed. E. Sørensen and P. Triantafyllou, 77-94. Aldershot, UK: Ashgate.
- Justice, J. B.**, and C. Skelcher. 2009. Business improvement districts and the design of third-party governance: Framing business leadership in urban subdistrict regeneration. In *Public sector leadership: International challenges and perspectives*, ed. J.A. Raffel, P. Leisink and A. Middlebrooks, 196-213. Northampton, MA: Edward Elgar.
- Justice, J. B.**, and R. S. Goldsmith. 2008. Private governments or public policy tools? The law and public policy of New Jersey's special improvement districts. In *Business improvement districts: Research, controversies, and theories*, ed. G. Mörçol, L. Hoyt, J. Meek and U. Zimmerman, 161-95. Boca Raton: CRC Press.
- Justice, J. B.** 2008. Budgets and accountability [completely rewritten]. In *Encyclopedia of public administration and public policy*, ed. E. M. Berman and J. Rabin, vol. 1, 209-16. 2nd ed. New York: Taylor & Francis. doi: 10.1081/E-EPAP-120010976

Justice, J. B. 2008. Purpose and significance of research design. In *Handbook of research methods in public administration*, ed. K. Yang and G. J. Miller, 75-92. 2nd ed. Boca Raton: CRC Press.

Justice, J. B., and G. J. Miller. 2007. Decision making, institutions, elite control, and responsiveness in public administration history. In *Handbook of public administration*, ed. J. Rabin, W. B. Hildreth and G. J. Miller, 251-313. 3rd ed. New York: CRC Press.

Miller, G. J., **J. B. Justice**, and I. Illiash. 2004. Practice as interpretation in public financial management. In *Financial management theory in the public sector*, ed. A. Kahn and W. B. Hildreth, 89-114. Westport, CT: Praeger.

Justice, J. B. 2003. Budgets and accountability. In *Encyclopedia of public administration and public policy*, ed. J. Rabin, vol. 1, 117-21. New York: Marcel Dekker.

EDITORIAL PROJECTS

Contributing Editor for Budget and Finance, *Encyclopedia of Public Administration and Public Policy* (3rd ed.), 2013-2015.

Aristigueta, M. P., and **J. B. Justice**, eds. 2006. Symposium with editors' introduction: The status of performance budgeting. *Public Performance & Management Review* 30 (1): 7-95. doi: 10.2753/PMR1530-9576300100

OTHER PUBLICATIONS

Justice, J. B. 2024. Review of *The new PhD: How to build a better graduate education*, by R. Cassuto and L. Weisbuch (Baltimore, Johns Hopkins University Press, 2021). *Public Administration Review*. 84 (5), 1007-1009. <https://doi.org/10.1111/puar.13863>. (Winner of the Laverne Burchfield Award for the best book review in *Public Administration Review* vol. 84.)

McDonald, B. D., Larson, S. E., Maher, C., Kavanagh, S. C., Hunter, K. W., Goodman, C. B., Minkowitz, H., McCandless, S., Afsan, S., Jordan, M. M., Abbott, M. E., . . . **Justice, J. B.** . . . & Zielke, N. 2024. Establishing an agenda for public budgeting and finance research. *Public Finance Journal*, 1 (1), 9-28. <https://doi.org/10.59469/pfj.2024.15>

Justice, J. B. 2024. Review of *Municipal fiscal stress, bankruptcies, and other financial emergencies*, by T. Guzman and N. Ermasova (New York: Routledge, 2023). *Public Finance Journal* 1 (1), 84-86. <https://doi.org/10.59469/pfj.2024.14>

Justice, J. B. 2016. Review of *When the party's over: The politics of fiscal squeeze in perspective*, ed. C. Hood, D. Heald, and R. Himaz (New York: Routledge, 2014). *Public Budgeting and Finance* 36(4), 135-137. doi: 10.1111/pbaf.12139

Justice, J. B. 2015. Review of *Majoritarian cities: Policy making and inequality in urban politics*, by N. Kraus (Ann Arbor: University of Michigan Press, 2013). *Political Science Quarterly* 130 (1), 151-152. doi: 10.1002/polq.12291

Justice, J. B. 2014. Why the First State is among the worst for property taxes [Op-Ed]. Wilmington, DE, *News-Journal*, September 24, p. A11.

Justice, J. B. 2011. High court ruling on taxes, tuition skirts big questions [Op-Ed]. Wilmington, DE, *News-Journal*, April 18, p. A15.

Justice, J. B. 2011. Review of *Follow the money: Who controls New York City mayors?* by L. A. Weikart. *American Review of Public Administration* 41 (3): 349-351. doi:10.1177/0275074010366467

Justice, J. B. 2011. Why bother with budget work? Review of *Budgeting for the poor*, ed. M. Robinson. *Public Administration Review* 71 (1), 127-9. doi: 10.1111/j.1540-6210.2010.02316.x

Justice, J. B. 2010. United States' neighborly tax laws [Op-ed]. Wilmington, DE, *News-Journal*, April 26, p. A13.

Justice, J. B. 2009. Public places and quasi-private administration. Review of *Business improvement districts and the shape of American cities*, by J. Mitchell. *Public Administration Review* 69 (3): 184-7. doi: 10.1111/j.1540-6210.2009.02004.x

Justice, J. B., and J. T. Haberkorn. 2009. Can those who teach also do diversity? *PA Times*, April.

Justice, J. B. 2009. Coping with fiscal stress. In *Navigating the fiscal crisis: Tested strategies for local leaders*, ed. G. J. Miller and J. H. Svara (white paper prepared for the International City/County Management Association). Phoenix, AZ: Alliance for Innovation. Available at http://icma.org/en/icma/knowledge_network/documents/kn/Document/300882/Coping_with_Fiscal_Stresses

Justice, J. B. 2008. Pay it forward: Career advice from an ASPA [American Society for Public Administration] member. *PA Times*, June.

Dülger, C., and **J. B. Justice**. 2007. Budget work: One sign of life in PA worldwide. *PA Times*, September.

Justice, J. B. 2006. Review of *Financing economic development in the 21st century*, ed. S. B. White, R. D. Bingham and E. W. Hill. *Journal of Urban Affairs* 28 (3): 318-20. doi: 10.1111/j.1467-9906.2006.00294_4.x

Aristigueta, M. P., and **J. B. Justice**. 2006. Introduction to the symposium: The status of performance budgeting. *Public Performance & Management Review* 30 (1): 7-13. doi: 10.2753/PMR1530-9576300100

Justice, J. B. 2005. Get on with it. Comments on the case "Computer problems at the library." In *Global public management: Cases and comments*, ed. K. Callahan, D. Olshfski and E. Schwella, 128-9. Thousand Oaks, CA: Sage.

Justice, J. B. 2001. Case study: Neighborhood business development in Dempsey. *Public Performance and Management Review* 24 (4): 419-24.

TECHNICAL REPORTS

Justice, J. B., D. B. Edwards, T. D. Mix, M. A. Doss, and L. J. Interlante. 2008. *Town of Middletown strategic management review*. University of Delaware, Institute for Public Administration. <http://udspace.udel.edu/handle/19716/3063>

Doss, M. A., and **J. B. Justice**. 2006. *Retail market analysis for Greater Brandywine Village Revitalization, Inc.* University of Delaware, Institute for Public Administration.

Various authors. 2005. *Town of Middletown comprehensive plan*. University of Delaware, Institute for Public Administration. Available at <http://www.ipa.udel.edu/localgovt/municipalities/middletown/>

CONFERENCE PAPERS, PRESENTATIONS, AND LECTURES

Conference papers and presentations

Kim, S., and J.B. Justice. 2024. Why do governments adopt (or abandon) gender-responsive budgeting: The case of Australia. Presented at the annual conference of the Association for Budgeting and Financial Management, Cleveland, OH, September 27.

Tariq, A., and J.B. Justice. 2024. Capital financing strategies for local governments in developing countries. Presented at the annual conference of the Association for Budgeting and Financial Management, Cleveland, OH, September 27.

Justice, J.B. 2024. Retrenchment as the adoption of innovation. Presented at the Public Budgeting & Finance Northeast Workshop. Newark, NJ, May 17.

Kim, S., and J.B. Justice. 2024. Why do governments adopt (or abandon) gender-responsive budgeting: The case of Australia. Presented at the Public Budgeting & Finance Northeast Workshop. Newark, NJ, May 17.

Tariq, A., and J.B. Justice. 2024. What is the best way to finance local governments' infrastructure? Presented at the Public Budgeting & Finance Northeast Workshop. Newark, NJ, May 17.

Kim, S., and J.B. Justice. 2023. Gender responsive budgeting themes and variation. Presented at the annual conference of the Association for Budgeting and Financial Management, Denver, CO, October 27.

Justice, J.B., and M.J. Atherton. 2022. Retrenchment as the assimilation of innovation. Presented at the annual conference of the Association for Budgeting and Financial Management, Miami, FL, September 23.

Maher, C.S., J.B. Justice, S. Kavanagh, B. McDonald, and S. Park. 2022. Roundtable: Fiscal health and fiscal stress. Presented at the annual conference of the Association for Budgeting and Financial Management, Miami, FL, September 23.

Justice, J.B., L.J. Interlante, and M. Kim. 2021. The spatial distribution of fiscal health: Fiscal futures of gritty cities. Presented at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, October 2.

Justice, J.B., and M.J. Atherton. 2020. The impact of the covid-19 pandemic on the City of Philadelphia's budget. Association for Budgeting and Financial Management Virtual Symposium, September 26.

Justice, J. B. 2019. Accounting for dodgy debt deals. Presented at the Northeast Conference on Public Administration, Brooklyn, NY, November 9.

Justice, J. B. 2019. Accounting for dodgy debt deals. Presented at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, September 27.

Suchanic, E., and J. B. Justice. 2019. Public spaces: A comparative analysis of Seoulo 7017 and the 11th Street Bridge Park. Paper presented at the 6th Corfu Symposium on Managing and Marketing Places, Corfu, May 6.

Justice, J. B. 2019. Debt reckoning: Public accountability and public debt finance. Presented at the annual conference of the American Society for Public Administration, Washington, DC, March 9.

Kim, M., and J. B. Justice. 2019. Horizontal local revenue sharing in Seoul, Korea. Presented at the annual conference of the American Society for Public Administration, Washington, DC, March 8.

Kim, M., and J. B. Justice. 2018. Horizontal local revenue sharing in Seoul, Korea. Presented at the Northeast Conference on Public Administration, Baltimore, MD, November 3.

Justice, J. B. 2018. An actor-centered account of accountability. Presented at the Northeast Conference on Public Administration, Baltimore, MD, November 3.

Kim, M., and J. B. Justice. 2018. Expenditure effects of Seoul's shared property tax system. Presented at the annual conference of the Association for Budgeting and Financial Management, Denver, CO, October 6.

Justice, J. B., M. Fudge, H. Levine, D. Bird, and M. Iftikhar. 2018. Predictive indicators of fiscal health. Presented at the annual conference of the Association for Budgeting and Financial Management, Denver, CO, October 5.

Smith, D. L., and J. B. Justice. 2018. State escheatment and revenue volatility. Presented at the annual conference of the Association for Budgeting and Financial Management, Denver, CO, October 5.

Smith, D. L., J. B. Justice, and C. Moore. 2018. What are fiscal monitoring systems monitoring? Presented at the annual conference of the American Society for Public Administration, Denver, CO, March 13.

David, N. P., J. G. McNutt, and J. B. Justice. 2017. Smart Cities, Transparency, Civic Technology, and Reinventing Government. Presented at the conference, Creating Smart City Solutions to Problems of 21st Century Urbanization, Newark, DE, November 29.

McNutt, J. G., and J. B. Justice. 2017. Changing communities through technology-led voluntary action: Civic hackathons and the future of the nonprofit sector. Presented at the annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action, Grand Rapids, MI, November.

Argyriou, I., and J. B. Justice. 2017. The governance of sustainable energy in ordinary cities: Insight from the case of Philadelphia. Presented at the Northeast Conference on Public Administration, Burlington, VT, November 5.

McNutt, J. G., J. B. Justice, and J. Barlow. 2017. Fun with numbers: Data in the service of political action and advocacy in smart communities. Presented at the Northeast Conference on Public Administration, Burlington, VT, November 3.

Justice, J. B., M. Nishishiba, and C. Frost. 2017. Building and publicizing effective, accountable, and inclusive institutions of urban governance and administration: The Seoul Case Study Program.

Roundtable/workshop for the annual conference of the Network of Schools of Public Affairs and Administration, Washington, DC, October 13.

Smith, D. L., J. B. Justice, and C. Moore. 2017. What are fiscal monitoring systems monitoring? Presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Washington, DC, September 29.

McNutt, J. G., J. B. Justice, T. Mix, J. M. Melitski, M. J. Ahn, and S. R. Siddiqui. 2016. Communities, e-government, civic technology, and open data: Predicting variations in open civic data. Presented at the 46th annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action, Washington, DC, November 22-26.

McNutt, J. G., J. B. Justice, T. Mix, J. M. Melitski, M. J. Ahn, and S. R. Siddiqui. 2016. Communities, e-government, civic technology, and open data: Predicting variations in open civic data. Paper presented at the 2016 Northeast Conference on Public Administration, Harrisburg, PA, November 11-13.

Justice, J. B. 2016. Debt reckoning: Democratic accountability and public finance. Presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Seattle, WA, October 7.

Justice, J. B. 2016. Public accountability and resistance: How public administrators negotiate meaning and indebtedness. Presented at the 11th International Conference on Interpretive Policy Analysis, Hull, UK, July 5.

McNutt, J. G., and J. B. Justice. 2016. Predicting civic hackathons in local communities: Perspectives from social capital and creative class theory. Paper presented at the 12th International Society for Third Sector Research Conference, Stockholm, June 28 – July 1.

Justice, J. B. 2016. The meaning of democratic accountability for public finance. Presented at the 8th Sino-U.S. International Conference for Public Administration, Beijing, June 16.

Justice, J. B., and Yang, K. 2016. Local-Government responses to the 2008 U.S. fiscal crisis. Paper presented at the 8th Sino-U.S. International Conference for Public Administration, Beijing, June 16.

Bird, D., M. Fudge, N. Iftikhar, J. B. Justice, and H. Levine. 2016. Assessing measures of local-government fiscal stress. Presented at the annual conference of the American Society for Public Administration, Seattle, WA, March 17.

Bird, D., M. Fudge, J. B. Justice, and H. Levine. 2015. Assessing measures of local-government fiscal stress. Presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Washington, DC, October 1.

McNutt, J. G., J. B. Justice, J. M. Melitski, M. Ahn, S. R. Siddiqui, D. T. Carter, and A. D. Kline. 2015. A comparative look at the growth of civic technology and open government. Paper presented at the annual conference of the International Research Society for Public Management, Birmingham, UK, March 30.

Bromberg, D., and J. B. Justice. 2015. Sorting out social impact bonds in the US and UK. Paper presented at the annual conference of the American Society for Public Administration, Chicago, IL, March 8.

Velotti, L., and J. B. Justice. 2015. Operationalizing Giddens's recursive model of accountability. Paper presented at the annual conference of the American Society for Public Administration, Chicago, March 6.

Mathur, N., and J. B. Justice. 2014. Mobilizing deliberation and dissent in urban renewal in Ahmedabad, India. Presented at the Ninth International Conference in Interpretive Policy Analysis, Wageningen, Netherlands, July 3.

Sarzynski, A. P., and J. B. Justice. 2014. Learning by doing: Developing an undergraduate policy analysis course. Paper presented at the APPAM Spring Conference on Teaching Policy Analysis, Washington, DC, April 12.

McNutt, J. G., J. B. Justice, and D. Carter. 2014. Examining intersections between open government and nonprofit advocacy: Theoretical and empirical perspectives about an emerging relationship. Paper presented at the International Research Society for Public Management Conference, Ottawa, April 9.

Justice, J. B., and K. Yang. 2014. Local government responses to resource scarcity: The case of the 2008 fiscal crisis. Presented at the annual conference of the American Society for Public Administration, Washington, DC, March 18. (Also presented in roundtable format during the same conference, as part of a session organized by NISPACEE on March 16.)

McNutt, J. G., J. B. Justice, D. Auger, and D. Carter. 2013. Once they built it, who came? Paper presented at the annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action, Hartford, CT, November 21-23.

Xu, H., and J. B. Justice. 2013. The 2008 fiscal crisis and administrative reform in U.S. state governments. Presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Washington, DC, October 5.

Mo, C., and J. B. Justice. 2013. The impact of agency mission on agency budget strategy in state governments. Presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Washington, DC, October 3.

Miller, G. J., and J. B. Justice. 2013. Behind the headlines of debt "disasters." Paper presented at the annual conference of the American Society for Public Administration, New Orleans, March 15.

Justice, J. B., and K. Yang. 2012. Making sense of local governments' responses to the 2008 Fiscal Crisis. Presented at the Northeast Conference on Public Administration, Boston, November 2-3.

Miller, G. J., and J. B. Justice. 2012. Stupid debt tricks? Paper presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, New York, October 11-13.

Durose, C., J. B. Justice, and C. Skelcher. 2012. Governing at arm's length: Privatising the public or publicising the private? Paper presented at the conference 40 years of Policy and Politics: Critical reflections and strategies for the future, Bristol, September 18-19.

Justice, J. B. 2012. Interpreting the fiscal future: Making sense of public finance. Paper presented at the Sixth conference on Interpretive Policy Analysis, Tilburg, July 5-7.

McNutt, J. G., J. B. Justice, and E. S. Smith, Jr. 2012. Fiscal transparency, social capital and the nonprofit advocacy community: Macro predictors of online transparency efforts. Paper presented at the annual conference of the Urban Affairs Association, Pittsburgh, April 18-21.

Skelcher, C., C. Durose, and J. B. Justice, organizers. 2012. ESRC seminar: Beyond the state: Third party government in comparative perspective (part 2), Leicester, UK, March 12-13.

Justice, J. B., J. G. McNutt, and E. S. Smith, Jr. 2012. Exploring the determinants of state governments' online expenditure reporting. Presented at the annual conference of the American Society for Public Administration, Las Vegas, NM, March 4.

Justice, J. B. 2012. What kind of animal is accountability? Presented at the annual conference of the American Society for Public Administration, Las Vegas, NM, March 3.

Justice, J. B., J. G. McNutt, and E. S. Smith, Jr. 2011. The determinants of state governments' online expenditure reporting. Paper presented at the annual conference of the Association for Budgeting and Financial Management of the American Society for Public Administration, Washington, DC, October 15.

Skelcher, C., C. Durose, and J. B. Justice, organizers. 2011. ESRC seminar: Beyond the state: Third party government in comparative perspective (part 1), Birmingham, UK, June 9-10.

Dubnick, M. J., and J. B. Justice. 2011. Dealing with Barnard's regret: Accountability and the zone of expectations. Paper presented at the Sixth Organization Studies Summer Workshop, Abbaye des Vaux de Cernay, Paris, May 25-28.

Justice, J. B., J. G. McNutt, and E. S. Smith, Jr. 2011. Holding governments accountable for the public purse What institutional, organizational, and environmental factors promote fiscal transparency? Paper presented at the First Global Conference on Transparency Research, Newark, NJ, May 19.

McNutt, J. G., J. B. Justice, and E. S. Smith, Jr. 2011. State fiscal transparency, e-government performance and social capital. Paper presented at the annual conference of the Urban Affairs Association, New Orleans, March 17.

Justice, J. B. 2011. Fiscal stewardship and democratic administration: Uneasy bedfellows? Presented at the annual conference of the American Society for Public Administration, Baltimore, MD, March 12.

Haberkorn, J., and J. B. Justice. 2010. Doing as well as teaching diversity: Cultural competence in a school of public affairs. Presented at the annual conference of the American Society for Public Administration, San Jose, CA, April 13.

Justice, J. B., and E. Scorsone. 2010. Measuring local governments' fiscal health. Presented at the annual conference of the American Society for Public Administration, San Jose, CA, April 11.

Justice, J. B. 2010. East Passyunk Avenue Business Improvement District moving on. Paper presented at the conference Business Improvement Districts and the Evolution of Urban Governance, Philadelphia, PA, January 22.

Peng, J., and J. B. Justice. 2009. Municipal bond insurance, credit ratings, and capital finance in the wake of the financial crisis. Paper presented at the annual conference of the Association for Public Budgeting and Financial Management, Washington, DC, September 24.

Justice, J. B., and F. J. Tarimo. 2009. NGOs holding governments accountable: Civil-society "budget work" at home and abroad. Paper presented at the Fifth Transatlantic Dialogue on Public Administration, Washington, DC, June 11.

Miller, G. J., and Justice, J. B. 2009. Debt management networks and the proverbs of financial management: Principles and interests in the New York Metropolitan Transportation Authority debt restructuring. Paper presented at the annual conference of the Western Social Science Association, Albuquerque, April 16.

Justice, J. B. 2009. NGOs holding governments accountable: Budget work at home and abroad. Paper presented at the annual conference of the American Society for Public Administration, Miami, March 24.

Justice, J. B., and Dülger, C. 2009. Fiscal transparency and authentic citizen participation in public budgeting: The role of third-party intermediation. Paper presented at the annual conference of the American Society for Public Administration, Miami, March 20.

Scorsone, E., J. B. Justice, and N. Bradshaw. 2008. Simulation analysis of a fiscal stress measurement system: The case of Michigan. Paper presented at the annual conference of the Association for Public Budgeting and Financial Management, Chicago, October 23.

Dubnick, M. J, R. K. Chavda, J. B. Justice, and C. O'Kelly. 2008. An ethical theory of bureaucracy? Professional development workshop presented at the annual conference of the Academy of Management, Anaheim, CA, August 9.

Baker, K., J. B. Justice, and C. Skelcher. 2008. The institutional design of self-governance: Insights from public-private partnerships. Paper presented at the annual conference of the International Research Society for Public Management, Brisbane, Australia, March 28.

Justice, J. B., and C. Skelcher. 2008. What do business leaders do when they lead public policy? Business improvement districts and the design of third party governance. Presentation at the annual conference of the American Society for Public Administration, Dallas, TX, March 10.

Justice, J. B. and G. J. Miller. 2008. Debt networks and accountability: The case of the New York Metropolitan Transportation Authority's capital program and debt restructuring. Paper presented at the annual conference of the American Society for Public Administration, Dallas, TX, March 9.

Dülger, C., and J. B. Justice. 2007. Fiscal transparency for citizen empowerment: The case of DISHA. Paper presented at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, October 27.

Justice, J. B., S. Condliffe, and L. J. Interlante. 2007. Fiscal and intergovernmental implications of a waterfront development project: The Riverfront Development Corporation of Delaware. Paper presented at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, October 25.

Justice, J. B. and C. Skelcher. 2007. What do business leaders do when they lead public policy? Business improvement districts and the design of third party governance. Paper presented at the Third Transatlantic Dialogue on Public Administration, Newark, DE, May 31.

Justice, J. B. 2007. Helping smaller jurisdictions "manage for results": Adapting the GPP [Government Performance Project] framework. Presentation at the annual conference of the American Society for Public Administration, Washington, DC, March 25.

Justice, J. B. 2006. Adapting the GPP model of "managing for results" to small jurisdictions in Delaware. Presentation at the annual conference of the Association for Budgeting and Financial Management, Atlanta, GA, October 21.

Justice, J. B. 2006. Business improvement districts in the U.S. and U.K. Presentation at the annual conference of the Association for Budgeting and Financial Management, Atlanta, GA, October 19.

Discussant at the Joint International Conference of the Seoul Association for Public Administration and Rutgers University School of Public Affairs and Administration, July 17, 2006, Newark, NJ

Justice, J. B. 2006. Social construction of rational self-interest: The case of business improvement districts. Paper presented at the conference on The Interpretive Practitioner: From Critique to Practice in Public Policy Analysis, Birmingham, UK, June 9. doi: 10.2139/ssrn.2278712

Justice, J. B., C. Skelcher, and N. Mathur. 2006. BID partnerships, polycentrism, and problems of governance. Paper presented at the annual conference of the Urban Affairs Association, Montreal, QC, April 22.

Ferriter, E., J. B. Justice, and D. Ames. 2006. New urbanism in New Castle, Delaware. Presentation at the annual conference of the Urban Affairs Association, Montreal, QC, April 20.

Justice, J. B. 2006. Why public administrators need to know about land use: The case of Delaware. Roundtable presented at the annual conference of the American Society for Public Administration, Denver, CO, April 2, 2006.

Justice, J. B., and G. J. Miller. 2005. Debt networks and accountability in the New York MTA debt restructuring. Paper presented at the annual meeting of the Association for Budgeting and Financial Management, Washington, DC, November 10.

Justice, J. B. 2005. Business improvement districts and the co-production of place. Paper presented at the annual conference of the Urban Affairs Association, Salt Lake City, UT, April 15.

Justice, J. B. 2005. Business improvement districts, co-production, and public space. Presentation at the annual conference of the American Society for Public Administration, Milwaukee, WI, April 5.

Justice, J. B., J. Melitski, and D. L. Smith. 2004. E-government, fiscal accountability, and citizen participation in resource allocation. Paper presented at the annual conference of the Association for Budgeting and Financial Management, Chicago, IL, October 9.

Dubnick, M. J., and J. B. Justice. 2004. Accounting for accountability. Paper presented at the annual meeting of the American Political Science Association, Chicago, IL, September 2.

Pavone, M. F. and J. B. Justice. 2004. Urban governing regimes as federal policy tools. Paper presented at the annual meeting of the Urban Affairs Association, Washington, DC, April 2.

Dubnick, M. J., and J. B. Justice. 2004. The evil of administrative ethics. Paper presented at the American Society for Public Administration Ethics Forum, Portland, OR, March 27.

Justice, J. B. 2003. Business improvement districts, revenues, and resources. Presentation at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, September 19.

Justice, J. B., and G. J. Miller. 2003. Revitalization, the performing arts broadly defined, and their financing in Newark. Paper presented at the annual meeting of the Urban Affairs Association, Cleveland, OH, March 29.

Dubnick, M. J., and J. B. Justice. 2002. But can you trust them to be ethical? Paper presented in the Van Riper Forum at the annual conference of the American Society for Public Administration, Phoenix, AZ, March 23.

Miller, G. J., and J. B. Justice. 2002. Managing principals and interests at New York's Metropolitan Transportation Authority. Paper presented at the annual conference of the Association for Budgeting and Financial Management, Washington, DC, January 18.

Miller, G. J., and J. B. Justice. 2001. Who's in charge here? Debt management, principals, and interests at the New York Metropolitan Transportation Authority. Paper presented at the annual meeting of the New York Political Science Association, New Paltz, NY, May 5.

Justice, J. B. 2001. Evaluating New Jersey's business improvement districts. Paper presented at the 62nd annual conference of the American Society for Public Administration, Newark, NJ, March 11.

Justice, J. B., and S. Simon. 2000. Municipal bond insurance: Trends and prospects. Paper presented at the annual conference of the Association for Budgeting and Financial Management, Kansas City, MO, October 6.

Justice, J. B. 2000. Accountability is not enough: Why improvements in accountability are subject to diminishing returns. Paper presented at the joint meetings of the Canadian Political Science Association and the Société Québécoise de Science Politique, Quebec City, QC, July 31.

Justice, J. B. 2000. Accountability and responsibility: Are they the same? Paper presented at the third Public Sector Ethics Conference, Portland, OR, May 19.

Invited lectures and presentations

City of Philadelphia: Fiscal and public health in the COVID-19 pandemic. Yonsei Global Health Center, Yonsei University, Wonsu, Republic of Korea, March 5, 2021.

Smart cities, transparency, civic technology, and reinventing government (based on David, McNutt, and Justice 2018). Faculty exchange workshop, University of Seoul, October 24, 2017.

Our local writing culture: Reading the NSSE writing survey. Panelist at Winter Faculty Institute, University of Delaware, Newark, DE, January 9, 2014.

Government budgeting. Presentation at Seoul Women's University, Seoul, October 26, 2012.

U.S. local government in a nutshell. Presentation for the UK Department for Communities and Local Government, London, March 14, 2012.

Meeting municipal fiscal needs: 2009 and beyond. Presentation/panel discussion at the 21st Delaware Institute for Local Government Leaders, Rehoboth Beach, DE, October 26, 2009.

Social construction of rational self interest: The case of business improvement districts. Presentation to the School of Urban Affairs & Public Policy, College of Human Services, Education & Public Policy, University of Delaware, Newark, DE, May 7, 2008.

Using the Internet to improve public budgeting and financial management. Presentation to the Delaware Municipal Web Developers Group, Dover, DE, July 13, 2006.

Business improvement districts: Institutional design and two worlds of collective action. Presentation at the School of Public Policy, University of Birmingham, Birmingham, UK, July 7, 2005.

Getting a grip on improving your town's economy. Presentation at the 16th Delaware Institute for Local Government Leaders, Rehoboth Beach, DE, October 28, 2004.

Building better business communities: Cleavages and commonalities. Presentation at the annual conference of Downtown New Jersey, Freehold, NJ, June 13, 2002.

An advance look at Downtown New Jersey's 2000-2001 BID/SID survey. Technical report and presentation at the annual conference of Downtown New Jersey, Newark, NJ, June 5, 2001.

INSTRUCTION AND ADVISING

Nominated for U.D. Excellence in Teaching Award: 2005, 2012, 2013

Advisor for all students in UD's accelerated (4+1) MPA program from inception-2016

Faculty coordinator for undergraduate exchange program with University of Seoul, 2014-

Graduate courses designed and taught

Capital Budgeting

Capstone Project in Public Management and Policy (UD MPA core)

Capstone Project in Public Management and Policy (UD MPA core, online synchronous)

Financial Management in the Public and Nonprofit Sectors (UD MPA core)

Financial Management in the Public and Nonprofit Sectors (UD MPA core, online synchronous)

Financial Management in the Public and Nonprofit Sectors (UD MPA core, online asynchronous)

Leading Organizations in the Public and Nonprofit Sectors (UD MPA core)

Government Budgets and Fiscal Federalism

Local Economic Development Policy and Practice

Main Street Preservation and Revitalization (studio course, with D. Ames)

Public Economics (UD MPA core)

Public Service Leadership: Involving Groups and Communities in Decision Making (SHU MPA core)

Taxation and Fiscal Policies

Urban Economic Development

Graduate study-abroad courses/programs designed and taught

Seoul (Korea) Case Study Program (Comparative Urban Policy and Management), annually 2010-2019

Postindustrial Cities in Comparative Perspective (England, Scotland, and U.S.), 2011 (with L. Ware)

Undergraduate courses designed and taught

Contemporary Policy Issues / Public Policy Senior Capstone

Contemporary Policy Issues / Public Policy Senior Capstone (online synchronous)

Contemporary Policy Issues / Public Policy Senior Capstone (honors sections)

Contemporary Policy Issues / Public Policy Senior Capstone (honors sections, online synchronous)
Public Administration in Modern Society
Public Policy Analysis
Public Policy Analysis (honors sections)

Tutorials, readings, and special-topic courses

Doctoral-Student Research (various topics)
Doctoral-Student Teaching Practicum
Economic Restructuring for Commercial Revitalization
Organization Design and Finance for Sustainable Energy Development
State-Government Fiscal Management, Transparency, and Accountability
State Policies for Managing Local-Government Fiscal Stress and Bankruptcy
Topics in Local Economic Development
Topics in Government Budgeting
Topics in Public Management
Topics in Public Policy

Dissertations supervised

D. Barnes (Ph.D. 2020), D. D. Bird, M. N. Iftikhar (Ph.D. 2019*), L. Interlante (Ph.D. 2022), M. Kim (Ph.D. 2022), A. Mused, M. Rossi (Ph.D. 2015), E. S. Smith, Jr. (Ph.D. 2015), L. Velotti (Ph.D. 2016). (* Sussman Prize winner)

Dissertation committees

I. Argyriou (Ph.D. 2014), A. Bilal, D. Carter (Ph.D. 2017), G. Edwards (Ph.D. 2014), E. K. Ferriter (Ph.D. 2008), D. Holz (Ph.D. 2020), X. Jiang (Ph.D. 2011), M. Karakoc, R. Kotz (Ph.D. 2011), J. C. Lee (Ph.D. 2010), B. Moore, Q. Nian (Ph.D. 2014), J. Nold, T. Ray (Ph.D. 2009), F. Ruffin (Rutgers-Newark, Ph.D. 2010), L. Solano, R. Tapas (Ph.D. 2009), E. Turkel (Ph.D. 2020)

Masters theses* and analytical papers (non-thesis masters-level capstone paper) supervised

S. Alemayehu, S. Baik, V. J. Bawo, A. Beck, M. Brennan, K. Carns, S. Conventz, T. H. DeWire, M. A. Doss, D. B. Edwards, T. Franzen, S. Furman, S. K. Gibson, E. S. Hopkins, L. J. Interlante, G. Kalauova, S. Kim*, A. S. Knab, D. Levett, M. Lotierzo, P. Malinowski, A. Manejwala, M. Matthews, E. M. Moore*, D. Murray, A. Nyame-Mensah*, R. Nietubicz, K. F. Ogada, D. L. Smith, M. Stevens, G. Stulir, F. Tarimo, T. Thompson, G. Walueff, M. Wendt, J. G. Wozniak, Y. Yang

Masters theses and analytical papers read

T. Buzby, B., Collins, N. Cross, W. J. DeCoursey, M. Garrido, S. Kenney, J. Long, D. C. Louis, S. Love, D. Mead, J. Smith, J. Snow, J. Solge, T. Wuerzer, N. Zarook

Policy/Management briefs (non-thesis masters-level capstone paper) supervised

K. Carns, S. Malin, N. Nau, C. Philpotts, B. Rabidou, N. Roby, D. Saraswati, A. Scout, H. Yan

Policy/Management briefs read

Z. Al Nobani, K. Lin, J. Miller, M. Smith, A. Wicks, L. Wisniewski

GRANTS AND CONTRACTS

University of Delaware, Center for Teaching and Learning, Instructional Improvement Grant to Support Research and Scholarship Intensive Courses for Undergraduates, 2012 (PI, co-applicant with A. Sarzynski and A. Middlebrooks)

University of Delaware, College of Arts and Sciences, Faculty Research/Travel Grant, 2012

English Social Research Council, grant for international seminar series on third-party government, 2010 (co-applicant with C. Skelcher and C. Durose) <http://www.esrc.ac.uk/my-esrc/grants/RES-451-26-0905/read>

University of Delaware, Center for Global Studies International Travel Awards, 2006, 2011, 2014

Town of Middletown, contract for strategic management review, 2005-2006

Greater Brandywine Village Revitalization, Inc., contract for retail market analysis, 2005-2006 (with M. A. Doss)

University of Delaware, General University Research grant, 2005-2006

University of Delaware, Institute for Transforming Undergraduate Education funding award, 2005

College of Human Services, Education and Public Policy research grant, 2004-2006, (with D. Ames)

HONORS AND AWARDS

Laverne Burchfield Award for the best book review in *Public Administration Review* volume 84, 2025.

Rutgers University School of Public Affairs and Administration, *Distinguished Alumni Award for Academic Excellence*, 2020

Baruch College of the City University of New York, *Twentieth Anniversary Fellow* honoree, 2015

American Society for Public Administration, *Chester A. Newland Presidential Citation of Merit*, 2013

Delaware Economic Development Office *Main Street Champion*, 2009

Rutgers University *Dissertation Fellowship*, 2001-2002

Rutgers University *Excellence Fellowship*, 1998-2000

Beta Gamma Sigma, 1994

Pi Alpha Alpha, 1994

Baruch College *Award for Excellence in Public Administration*, 1994

Baruch College *Public Service Fellowship*, 1993-1994

PROFESSIONAL SERVICE

Association for Budgeting and Financial Management (ABFM) Wildavsky Award Committee, 2025

ABFM Howard Award Committee, 2024

American Society for Public Administration (ASPA) Audit Committee, 2021-2023

Association for Budgeting and Financial Management (ABFM) of ASPA: Immediate Past Chair, 2022; Chair, 2021; Chair-Elect, 2020; Vice Chair, 2019; Executive Committee Member, 2010-2012

ABFM Conference Site Selection Committee, 2022 (for 2023 conference)

ABFM Conference Sponsorship Committee, 2010, 2013 (Chair), 2015-2016 (Co-Chair)

ABFM Financial Audit Committee, 2022 (Chair)

ABFM Nominating Committee, 2022 (Chair)

ABFM S. Kenneth Howard Award Committee, 2010, 2011 (Chair), 2022 (Chair), 2024

ABFM Paul Posner Pracademic Award Committee, 2022 (Co-Chair)

English Social Research Council Peer Review College member

Public Financial Publications, Inc.: Board member, 2019-2022; Jesse Burkhead Award Committee, 2021, 2022

External reviewer of e-MPA program proposal, Cornell University, 2018-2019

International Review of Public Administration, Senior Editors Group, 2018-

Public Performance and Management Review editorial board, 2014-

Northeast Conference on Public Administration, Conference Host Committee, 2013; Trustee, 2013-2019

American Society for Public Administration Finance Committee, Chair 2012-2013; Vice Chair 2011-2012, 2014-2015; Immediate Past Chair 2013-2014; Member 2015-2016

ICMA Press Editorial Advisory Board, 2007-2015 (the EAB was discontinued in 2015)

Delaware Association for Public Administration: President, 2011-2012; Vice President, 2006-2010

Critical Policy Studies editorial board, 2005-2012

PA Times Editorial Board, 2003-2012 (Chair 2009-2010)

Manuscript reviewer for: *American Review of Public Administration*; *Annals of Regional Science*; *Cambridge Review of International Studies*; CQ Press; *Environment & Planning C: Government & Policy*; *Government Information Quarterly*; Governmental Accounting Standards Board; *International Journal of Public Administration*; *International Journal of Urban and Regional Research*; *International Review of Administrative Sciences*; *International Review of Public Administration*; *Journal of Public Administration Research & Theory*; *Journal of Public Budgeting, Accounting, and Financial Management*; *Journal of Public and Nonprofit Affairs*; *Journal of Urban Affairs*; *Managerial Finance*; *Municipal Finance Journal*; *Policy & Politics*; *Policy and Society* (Australia); *Public Administration Quarterly*; *Public Administration Review*; *Public Budgeting and Finance*; *Public Finance and Management*; *Public Finance Journal* (GFOA); *Public Integrity*; *Public Management Review*; *Public*

Performance and Management Review; Social Science Journal; State & Local Government Review; Urban Affairs Review

Extra-mural reviewer of applications for tenure, promotion, and/or faculty honors: Arizona State University; City University of New York, Baruch College; City University of New York, John Jay College; Georgia State University; Indiana University, Bloomington; Long Island University; Louisiana State University; New York University; Northern Illinois University; Old Dominion University; Pace University; Pennsylvania State University, Harrisburg; University of Alabama; University of Colorado, Colorado Springs; University of Colorado, Denver; University of Massachusetts, Boston; University of Georgia, School of Public and International Affairs; University of New Mexico; University of Texas, El Paso; Villanova University; Virginia Commonwealth University

Extra-mural research proposal reviewer: City University of New York; UK Economic and Social Research Council; Netherlands Organization for Scientific Research; São Paulo Research Foundation

New York Metropolitan Chapter of the American Society for Public Administration, Vice President 1999-2001, Treasurer 1997-1999

INSTITUTIONAL SERVICE

Master of Public Policy Interim Academic Program Director, Biden School, 2023-2024

Budget Committee, University of Delaware, 2023-

Teaching Committee, Biden School, 2023-2024

Faculty Awards Committee, Biden School, 2022-

Promotion and Tenure Committee, Biden School, 2018-2020, 2022- (Chair 2023-2024)

MPA Director Faculty Search Committee, Biden School, 2021-22

Ryden Dissertation Prize Review Committee, University of Delaware, 2020

Senior-Faculty Peer Review Committee, UD Department of Communications, 2019

PhD-UAPP Committee, School of Public Policy & Administration, 2018-2020

MPA Program Assessment Committee, School of Public Policy & Administration, 2017-

Diversity and Inclusion Committee, School of Public Policy & Administration, 2004-2023; Chair, 2017-2019

Graduate Studies Committee, University of Delaware Faculty Senate, 2017-2020

Coordinator, University of Delaware-Hankuk University of Foreign Studies exchange and joint-degree programs, 2017-

Diversity, Recruitment, and Retention Committee, and Committee on Committees and Nominations, College of Arts and Sciences Faculty Senate, 2017-2020

Senator at-large, College of Arts and Sciences Faculty Senate, 2015-2017

Coordinator, University of Seoul Faculty Exchange program, 2015-

Ad-Hoc SPPA Undergraduate Curriculum-Revision Committee, 2015

Coordinator, University of Seoul Undergraduate Student Exchange program, 2014-

U.D. Spring Commencement volunteer/marshal, 2011-2018

School of Public Policy & Administration (SPPA) Human Subjects Review Committee, 2011-2013

College of Arts and Sciences Graduate Education Ad-Hoc Committee, 2011

SPPA/School of Urban Affairs & Public Policy (SUAPP) Ph.D. Committee, 2008-2013

SUAPP International Studies Committee, 2008-2009, 2013-

SPPA/SUAPP Sussman Dissertation Prize Committee, 2005-2015, Chair 2008-2015

New Visions for Public Affairs (student-run research journal), MPA faculty advisor, 2007- 2020

SPPA/SUAPP Research Seminars Committee, 2007-2019 (Chair 2007-2016)

SUAPP ad hoc committee on MPA specializations, 2007-2008

University of Delaware Center for International Studies, travel grant reviewer, 2006

College of Education and Public Policy Council, 2004-2006, 2008-2010

MPA Financial Management Curriculum/Specialization Coordinator, 2003-2009 (specialization ended)

SUAPP Faculty Transfer Review Committee, 2005

SUAPP Faculty Search Committee (MPA program), 2004-2005

Institute for Public Administration International Activities Development Committee, 2003-2004

COMMUNITY SERVICE

City of Wilmington, Delaware, Department of Public Works customized budget training workshops, October 2023, September 2024

Urban Bike Project of Wilmington, Vice-Chair 2023-, Fundraising and Finance Committee 2023-, board member and open-shop volunteer 2022-

Rutgers-Newark School of Public Affairs and Administration Advancement Board, 2021-

New Castle County Executive Transition Finance Committee, 2016-2017

City of New Castle, Del., Planning Commission, 2011-2021

Delaware Earned Income Tax Credit Campaign, 2011

Historic New Castle Alliance, New Castle, DE, steering committee, economic restructuring committee, 2008-2011

Greater Brandywine Village Revitalization, Inc., Wilmington, DE: board member and economic restructuring Chair, 2008-2012; economic restructuring committee, 2006-2008

Interviewed/quoted/research cited in: Arkansas *Democrat-Gazette*; *Costar News* [Chicago]; *Delaware Business Times*; *DFM News* [Delaware First Media]; Dover, Del., *Post*; *MAC Quarterly* [Municipal Advisory Council of Michigan]; *New York Newsday*; *New York Post*; *New York Times*; *Trammart News/Indyonline.com* [Independence, OR]; WHYY-TV; University of Delaware *Review*; Wilmington, Del., *News-Journal*; York, Penna., *Daily Register*

Downtown New Jersey, pro-bono research analyst, 2001-2003

PROFESSIONAL MEMBERSHIPS

American Association for Budget and Program Analysis
American Society for Public Administration
Association for Budgeting and Financial Management
Delaware Association for Public Administration
Government Finance Officers Association
Northeast Conference on Public Administration