



# PROJECT IMPACT: PROGRESS AND PROGRAM ISSUES

# SELECTED FINDINGS FROM THE DISASTER RESEARCH CENTER'S PROJECT IMPACT EVALUATION

November 29, 2000

#### TOPICS FOR PRESENTATION

- DESCRIPTION OF DRC'S RESEARCH ACTIVITIES
- MAIN RESEARCH QUESTIONS
- WHAT DRC HAS LEARNED
  - PI PROGRESS
  - FACTORS AFFECTING THE IMPLEMENTATION PROCESS
- GENERAL CONCLUSIONS

#### DRC'S PROJECT IMPACT RESEARCH

- BEGAN IN FALL 1997
- INITIAL FOCUS: 7 PI PILOT SITES
  - BASELINE STUDY (1998)
  - ANNUAL FOLLOW-UPS (1999, 2000)
- BROADER IMPLEMENTATION PHASE:
  - FOCUS GROUP DISCUSSIONS (1998, 1999, 2000)
  - SITE VISITS IN TEN PI COMMUNITIES NATIONWIDE (2000)
- TYPES OF DATA USED
  - INDIVIDUAL INTERVIEWS (FACE-TO-FACE AND TELEPHONE)
  - FOCUS GROUP INTERVIEWS
  - EXTENSIVE DOCUMENTARY MATERIALS

## RESEARCH TOPICS: COMMUNITY STUDIES

- Status of program activities in the areas of mitigation, partnerships, public education, and program management
- Partnership arrangements and strategies
- The ways in which recent disaster experiences and local political and economic changes affect PI implementation
- The nature and extent of leveraging activities
- Strategies communities use to build and maintain momentum
- Lessons communities have learned that have applicability for wider program implementation efforts

#### FOCUS GROUPS

- Getting started and sustaining momentum
- Expanding PI more broadly
- How partnerships develop and evolve
- Transition from public education and preparedness to mitigation
- What communities need from FEMA to make their efforts more effective

#### DRC REPORTS ON PI

- Executive Summary: Disaster Resistant Communities Initiative:
   Evaluation of the Pilot Phase, Year 1 (1998)
- Executive Summary: Disaster Resistant Communities Initiative:
   Evaluation if the Pilot Phase, Year 2 (2000)
- Disaster Resistant Communities Initiative: Evaluation of the Pilot Phase,
   Year 2 (2000) (Full Report)
- Disaster Resistant Communities Initiative: Focus Group Analysis (2000)
- Available on the Web at http://www.udel.edu/DRC

#### **GENERAL OBSERVATIONS**

- PROJECT IMPACT IS HAVING AN IMPACT
  - Growth in federal, state, and especially local partnerships
  - Expansion of hazard assessment and mitigation activities
- CHANGES ON SCALE DRC HAS DOCUMENTED WOULD NOT BE OCCURRING WITHOUT PI

# IMPLEMENTATION ISSUES IDENTIFIED IN DRC'S EVALUATION STUDIES

- Getting Established And Overcoming The "Liability Of Newness"
- Vulnerability Of Pi Activities To Local Political And Economic Climate
- Influence Of Local Political Setting: Conflicts, Disputes Over Control,
   Pre-existing Divisions

#### IMPLEMENTATION ISSUES

- PIVOTAL ROLE OF PI COORDINATOR
  - FULL-TIME EFFORT
  - CRUCIAL FOR SUSTAINING MOMENTUM
  - CLOSE TO CENTERS OF DECISION MAKING
  - OUTWARDLY FOCUSED ON BUILDING BROAD
     COMMUNITY CAPACITY
- SUSTAINING ACTIVITIES WHEN DISASTERS DON'T OCCUR

#### IMPLEMENTATION ISSUES

- Federal Goals And Objectives Versus Local Community Control
- Intergovernmental Communication And Coordination
- Rapid Expenditures Of Funds Versus More Careful Long-term Planning
- Local Need For Information On Nationwide PI Activities
- Concern About PI Beyond The Current Administration

### PROJECT IMPACT AS A SOCIAL CHANGE AGENT OVERALL GOALS:

- REDUCING LONG TERM LOSSES
  - DEATHS
  - INJURIES
  - SOCIAL DISRUPTION
  - ECONOMIC LOSSES

- BRINGING ABOUT MAJOR SOCIAL AND CULTURAL CHANGES
  - CHANGES IN VALUES, ATTITUDES
  - FOCUS ON COMMUNITY WIDE PREVENTION AND SUSTAINABILITY